Company Controlled Con

SUPPLY - RENEW - RE-COYER - ALL UP

Thursday, August 25, 1983

Ferranti in digital voice debut

FERRANTI will shortly launch a major digital voice management system as part of an ambitious strategy to give its Office Systems Division a £200 million turnover by 1987.

The voice management system, which is based on Ferranti's own computer technology, will be demonstrated for the first time at the Telecomms Fair in Brighton

Details of the product, which is simed at a market estimated to be worth £330 million in 1987, are scarce, but the product will not need a special PABX as does the IBM voice management system.

It is also expected to cost substantially less than the IBM



half that of the IBM machine which has an entry level price of

The goal for the Office Systems Division is set by divisional director Frank Fensome, who notes that growth last year, and in the current year, is running at about 33% per annum.

sion's turnover every three years,'

pany's PT7 IBM and ICL compatible terminal has run so far ahead of expectations that the division has opened a new 40,000 square foot production facility well ahead

The new facility has created 200 jobs this year in an area where unemployment is close to 30%.

The Office Systems Division is based at Wythenshawe and about

50% of the division's sales come from bespoke work based on the Argus. A project involving more than 50 minicomputers for the Thorness Nuclear power station is under way at Wythenshawe, along-side several other major projects for oilfields and conventional

Over the past two years the Wythenshawe, division has de-veloped its basic telecommunications expertise into a successful telex manager system based on the FT80 terminal and Argus compu-



SMITH . . . In the UK looking for distributors.

Software safety for 35 pence

SOFTWARE protection for even

the smallest software supplier, at about 35p per diskette, will be available in the UK from next

The product is the Prolok software copy protection system from the Vault Corp. It is currently be-ing launched in the US and the UK by one of the company's founders. Dixon Smith

According to Smith, the product was created by a Danish expatriate software supplier in the US, J. Krag Brotby, originally to protect his own products, but with an eye on selling the protection system is proved successful.

It took 18 months and a lot of mistakes to get the final product right," Smith said.

Smith is in the UK to find distributors for the product. He hopes to conduct detailed negotiations in

his return to the US.

overall micro software market in the US is worth about \$1 billion. "A recent survey suggests that about 40% of this market is lost

because of casual copying," Smith Most of the copying is done or by large scale pirates, but by ind viduals making casual coples for

their friends. According to Brothy, every soluware diskette sold is copied sir to eight times by the casual copier and the business professional.

A recent US survey discover that teachers were among the min

culprits in illicit copying.

Brian Reynolds, chairman of
UK software house Micro Focus. said: "In the long term, something has to be sorted out to ensure the viability of the software industry.

Hardware smuggler faces jail

by George Black TWO Austrians look as if they will escape prosecution on charges of illegally exporting high technology to the Eastern bloc, the US government to have them

America is reported to be angry with the Austrian government for failing to respond either to its extradition requests or to bring he two to trial in their own coun-

involved in the same incident has been put on trial in the US and could be sent to prison for 50 years and fined up to \$50,000. Gunter Nachtrab, 42, was

found guilty on 10 charges under the Export Administration Act, each charge carrying a maximum pensity of five years in Jail. The US government lawyer, Thomas chanan, said he would be asking the court at Alexandria, Virginia, for a prison sentence, when it meets again in Sep-

Nachtrab is at present out on ball, but has had his passport im-pounded, following a similar case in which a British businessman

Moller Butcher skipped bail.
The Reagan administration has been seeking to clamp down on what it sees as a worrying outflow of defence-related expertise to Russia and Eastern Europe. In

German, Klaus Taller, and the two Austrians were indicted after a year-long investigation by Comnerce Department officers. Buchanan said the Americans

knew there was no agreement with either Austria or West Germany on extraditions in such cases but he asked for an exception to be made in view of the gravity of the offences. In West Germany Tailor has

been questioned and may be

Nachtrab was found guilty of shipping products of National Semiconductor, Hewlett-Pack-

Micro Devices. The US commerce department had allowed the products to be experted in the belief that it would be used by the West German post office.

Recipients were said to be Anna Landau and her daughter Jeanctte Wellens in Vienna, who are alleged to have passed the goods on to Hungary. They will be arrested if they visit the US.

Meanwhile in Switzerland seven people have been fined in a similar but unrelated case of illegal exports to the Eastern bloc. They included exem: ployees of Favag, a subsidiar of the Swiss telecommunications company Hasler in Neuchatel. rd, Motorola and Advanced

Diablo olivetti Hazeltine In



odd buff four or five manufac-wer is they years' time. There developments came as to UK portable computer manuwww. - Newbrain supplier

compete with the advanced manufacturing facilities of companies like IBM, DEC and Commodore. facilities of companies When a firm starts growing it finds

puter Services - were on the brink of liquidation (see back page). Meanwhile, Sirius manufac-

turer Victor announced 600 redun-

dancies in the US.
"It's absolutely clear that there

has to be a shake-out," said Mike

Tait, Commodore's UK business

systems sales manager. "Assembly firms in particular can't possibly

Leader Comment - page 11

Prices down

slump grows

Grundy Business Systems and Information and Technology Compushed off the shelf in terms of

pricing and availability."

IBM said there were no plans for

price cuts in the UK. Hewlett-

Packard has reduced its prices by introducing B models of its HP8

and 86 personal computers. The HP85B offers more facilities than

the 85A at around the same price

and the HP85B is nearly £890

Troubled Osborne has cut in price by \$700 in the US. This is reflected in the UK by the offer o

up to £800 of "free" software with

Meanwhile the price war and problems of the home computer

ments has cut the price of its 99-4A

as micro

from the home computer market

ing business systems. Two UK

firms were among the first

Muket leader Commodore led

the way with massive 25% price cuts it was followed by Osborne and Hewlett-Packard. Commo-

done warned that firms involved in

product assembly rather than full

cale manufacture would be at

get isk. Review-Packard said there

turing.
"In addition, many suppliers grab any new technology that comes along: they supersede their current products too often, so they never get the chance to take advan-

Tait did not believe there would be a price war, but Hewlett-Packard said the war was already on. "IBM has been squeezing people out by cutting personal computer prices in the US," said Ken Pack a personal computers section manager at Hewlett-Pack-

Maff rebuff union on pay

with management, though they have been made an identical offer. The result of their negotiations was expected early this week. It is felt unlikely they would want to pursue a dispute independently. An ICL spokesman said they had been told last Thursday by representatives of the four unions After a one-day strike on July 28 ICL increased its offer to 4% on basic rates plus 3% merit bonus.

The unions objected to the proportion of merit pay involved, fearing that few would actually receive it.

Management's first offer of 3½% on basic and 3½% on merit I majority of the staff.

the ballot indicated an end to the ; a The unions say the merit be lifted at once as the new pay levels would be implemented as company.



Thursday, September 1, 1083 Number 875 35r

Million sales in 1985 is target for new

by John Kavanagh US MANUFACTURER Converouter the size of an A4 pad -

to £99.95 to provide the first 16-bit machine at under £100. At the by the new product, said interna-tional sales director Bob Groves.

The eight-bit Workslate, for-merly codenamed Ultra, costs same time the company has laid off 450 temporary workers in its consumer products group in the US. Commodore has been hit by disc drive shortages for its 64 home

"Workslate runs one applica-tion: a spreadsheet," said founder and president Allen Michels. "It an do any job which can be organised in rows and columns but not things like word processing. The businessman doesn't type his own letters but dictates them - and he can do that on this machine." Michels said there was no com-

petition for the product. "We have a marketing job to do to create a niche for Workslate," he said. Everyone with a personal com-puter will want one for their brief-

personal computing."
The Workslate consists of a key-

A4-size computer

ach computer.

Tandy said it was not affected by what others were doing. IWe have our own shops, so we're not lighting for shelf space as the others are." said UK marketing manager Vince Moore. "We're insulated from the price war." gent Technologies believes it has created a completely new compu-ter industry market with the aunch of a portable business comwhich also acts as a telephone and

UK retailers are "very excited"

and the company expects o sell 300,000 by the end of next

as a bigger printer.

Spreadsheet programs for dif-ferent industries and applications are available on one-inch tape cassettes costing between \$8 and \$35. Continued on page 22

ter lines, a 40- and 80-character

colour printer four inches wide

and modem, plus two ports for connecting external devices such

450% take-off in sales at Rodime

UK WINCHESTER disc mane facturer Rodime has taken off thi year, with sales up 450% to £6.1 million in the first nine months Profit before tax was up more that six times at £1.5 million.

Rodime said the growth was company in this, its second full year, following a big order from ICL and the opening of a US

Some 60% of its production goes to the US. US confidence was reflected in the fact that Rodime shares had gone from \$8 to \$25 in the last 18 months.

No redundancies NEW technology agreements

guaranteeing no compulsory redundancies with the introduction of new technology, have been drawn up by the Department of Health and Social Security and by the National Girobank. The DHSS agreement is for two years.

Satellite option

NCR has gone into the voice and data communications services business in the US by forming a subsidiary, NCR Telecommunication Services. The compary, which is initially selling spaticapacity on NCR's own internal links, has already bought an option on a satellite which will be launched in 1985. a cassette drive and 16K of memory for user data, all in the A4-sized package. The screen can be split in two. There is also a built-in microphone, loudspeaker

Users combine

SIX users of systems built around Motorola's 68000 microprocessor have banded together to form the 68000 Systems User Group backed by money from equipment distributor Hawke Electronics.
The group will be chaired by James Matheson of Cambridge University Engineering Department, and includes Perkin Elmerand British Telecom.

Digital goes to consumers

by George Black DIGITAL Research, owner of the

siming to hit the consumer market with the help of a new top-level

Californian-based Digital has set applications for home and school. It believes the bottom has fallen out of the games market and in its" place a market is springing up for domestic and housekeeping programs with a price ceiling of £30.

Digital's new consumer division manager Kenneth Harkness has a ong track record in consumer products, having previously worked for General Poods and Popsi, which also gave Apple its new Digital's president John Rowley

said it would become a leading supplier of home and education oftware and has been gearing itself up for this role for some time. .The project will include signing up some mass merchandisers ~ software developers and vendors.

BT network is slow to open up

From front page

DIGITAL Research, owner of the CP/M micro operating system, is BABT approval sticker. BABT associate director Barry

Carunan said that if equipment went straight through the ap-Californian-based Digital has set provals process, it was quite quick, up a consumer products division to But if repeated modifications were eded it could take months.

There is another difficulty for the BCD terminal. P&P Marketing and BCD both intend to thanket the device, and to avoid the worst effects of direct competition they have agreed not to compete on price. But a spokeswoman for the Office of Fair Trading, having learned of the arrangement from Computer Weekly, said: "The Re-sale Price Act 1976 makes it broadly unlawful for suppliers of goods to require their dealers and distributors not to sell goods for less than an indicated resale price."

Charles Shandland, managing director of BCD Telemail, said: 'No agreement has been signed vet. Our lawyers are working on it. up some mass merchandisers — We are not planning to compete, presumably high street shops — as but we are planning to be lawful had not had any effect so far. We will have to look into the approval situation.

Unions widen ban on Mercury shareholders

ACTION against the privatisation of BT is being stepped up by the Devices which can be attached Members of the Post Office En-

gincering Workers Union (POEU) have widened their ban on Mer-cury shareholders to include Barclays Bank International. The Society of Civil and Public Servants (SCPS) has instructed its members to black work essential for B1 to draw up a shares or pectus for investors interested in

buying a stake in BT.
The POEU pulled its members out of the three London offices of Barclays Bank International in the middle of last week.

Its action was launched three days earlier, when branches in London were issued with instructions to refuse to work on all telephone and data transmission equipment at buildings owned of occupied by Mercury sharehold-ers BP, Cable and Wireless and Barclays. At first only Barclays head office and computer centre were affected.

A spokesman for Barclays said; "We have not felt any effects of the POEU action." BP and Cable and Wireless also said that the action

the POEU's action was having any

effect, but a spokesman said: "BT deplores any action which affects services to customers. We will be taking steps to ensure any disrup-tion is minimised."

Brian Harper, a national organiser at the POEU, said: "We wouldn't know if the action is having any effect. BT management keeps a low profile over any faults

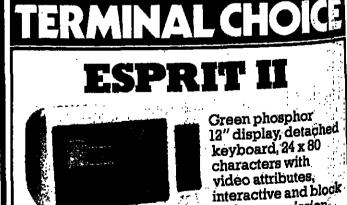
Harper was not able to say how many engineers were involved

Meanwhile members of SCPS have been told not to work on drawing up a new register of BT's fixed assets. This involves bringing into the accounts fixed assets. such as power plant in exchanges, repeater stations and radio stations not previously included.

BT instructed the financial staff

involved in drawing together this information to complete it by Sep-Beverley McGowan, SCPS assistant secretary for telecomms said: "If we can prevent BT from getting this information, then th share prospectus won't be com-

McGowan estimated that the action involved about 100 SCPS members in 61 telephone areas around the country.



mode transmission. MANAGE. £505

Prioted: in Great Britalo, for the proprietoral Husiness Quadram, Suston, Surrey SM2 5AS, by QB Limited, Sh International Ltd. 1983. Registered at the G.P.O. as A

hallen se to

George, Black

124-10,000 staff have given their
the union leaders a rebuff by
the scanst their recommendato reject the latest manage-

laion officials, who were

pepere but have already

the me negotiating separately the till not reached agreement



representatives of the four unic

involved in the main dispute that

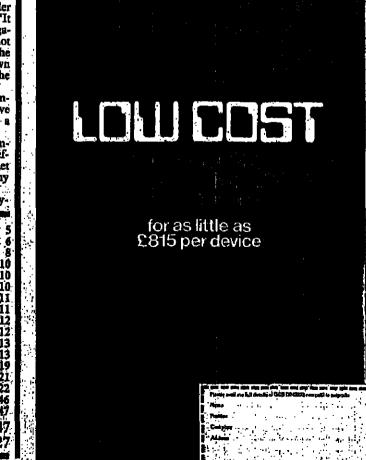
action. He expected overtime bans

to print needs 14/19 financial market





etters to the Editor Job Vacancies......23/47 Senior Posts 27





Eastern bloc

linked with

high tech

espionage

A CIVIL servant in Belgium's Ministry of Poreign Affairs hay

been arrested in connection with

an alleged electronics espionage

Belgian officials in Brussels con-firmed that Eugene Michiels was

the man concerned but would not

comment on reports that he had

admitted selling documents to Ro

The case was reported in the International Herald Tribune from

Reuter's agency reports. Belgian Foreign Minister Leo Tindemans

is said to have announced on the

radio that certain diplomats had

A government spokesman in Brussels referred to another expul-

sion from the country in May - that of a Russian named Mikhai-

The apparent unearthing of a Soviet high technology smuggling network with links to the heart of

the Common Market lends further

credence to the US government's

campaign to clamp down on the traffic in computer parts that could aid the East bloc's military effort.

been expelled from the country.

manian officials.

Local area net costs 'cut by half'

THE cost of local area networking has been dramatically reduced with new software and hardware just announced in the UK by distributor Data Translation. But the products developed in the US by Interlan still do not answer the problem of poor efficiency caused by the lack of low-priced broadand connections on networks.

The products, known collec-tively as Net/Plus, do answer the criticism that LANs are inflexible, by allowing a wide range of micros and other peripheral devices such as printers to be hooked to the

The products include the NTS10 terminal server, which allows eight peripherals or micros with the RS232 connection to plug

ONE year free of rent and rates

for two companies is on offer from Barclays Bank. It is part of a

scheme to promote the Science Park at Warwick University, due

to open in November.

The award scheme is open to

any recently formed or new com-pany which intends to develop a

product involving new tech-

nology. Entrants are required to submit plans of their proposed; product and projected sales and profits, with details of how they

intend to achieve them.

1

into the standard IEEE Ethernet network for £2,673, which works out at less than £350 per device, or less than half the price of previous

offerings. Interlan president Paul Severino says that the network terminal seraddresses several key issues for LAN users, including dealing with large numbers of users contending for access to a limited number of ports, switching users between dif-ferent mainframes, and personal

computer networking.

Like other LANs, it simplifies wiring by using a single coaxial cable to connect all devices on the network. "This is likely to be the most compelling reason for users to want local area networks," says

But there are still critics who

commitments to fostering

high technology which range from the sponsorship of research

through to major investment in high technology companies. "We are investing £1.1 million in the scheme Park and this nward scheme

award scheme represents an additional commitment to the

Barclays' investment in the Science Park is in the "incuba-

success of the project."

and development activities

SEVERINO . . . "Most compelling reason for users to want LANs". think the time for LANs has not

yet come, even with the price per-formance advantages offered by

Chris Harbutt, director of Leeds-based Infospec, which de-velops star-based networks of micros linked via a mini to a main-

Anthony Rudge, chairman of Barclays' Birmingham board, said: "The bank has made extenuse by small companies starting and library and the knowledge of its staff to the new companies.

lecommunications, telex, word

rocessors and a reception area.

In addition, companies using the incubator building will be offered free advice from Barclays

and from Warwick University's

business school. The idea behind science parks

is to bring together the purely academic research of the univer-sity and the development of new products by industry. The uni-versity can offer the use of its

rame, says that ethiciency is still unacceptable with LANs.

"Some people are happy with Applenet, even though efficiency is just a joke," he says.

"Until the cost of broadband comes down, LANs are not really feasible."

David Rowe, director of the Science Park, said: "It increases

carried out by the university.

ounding sessions.

That turned out to be yast over-Bank offers free rent, rates at science park

The AAAI 83 meeting turned out to be heavily laden with papers written in prose which makes that of barristers and legislative bodies eem clear. One repeatedly heard phrases and words beloved of artificial intelligencers such as "in-stantiate", "disambiguate", and so on, as well as more down to earth ords such as "chunking".

When companies are developing, they only have a small number of staff available for research, so here they can make use of the university staff."

Entries for the award scheme that he is here of the staff. There were some light moments too, though perhaps unintentional.

One example of intentional levity vas a paper to do with "planning

must be in by October 11 and winners will be informed by early November. This turned out to be a treatise on Chinese recipe preparation via a program called Wok. Discussing

this intelligence the results of that program Yell University graduate student Kn Hammond explained how he waiting to ambush computer reporters is covering an event where created a recipe and cooked by resulting meal for presentation to his faculty adviser.

Howard Karten covers the annual meeting of the

There's something

American Association for Artificial Intelligence

artificial about

the language, and general subject

Although vendors have oc-

casionally been known to engage in a modest bit of hyperbole or ab-

surd obfuscation, academics and

researchers are expected to present

So when your correspondent volunteered to brave the semi-tropical heat of Washington in August to report on the third an-

ual meeting of the American As-

sociation for Artificial Intelligence,

coming back with a sparkling story that would be a model of elucida-

Seemingly arcane titles, such as

"schema selection and stochastic inference in modular environ-

ments", did not scare off one who

in years past has braved far worse-

matter, are clear as mud.

their ideas with clarity.

The results, he reported, were not especially powerful.

One was saddened by such mar nitude of effort yielding and meagre results. It seems enter and certainly more fun - to stroll over to one's neighbourhood Chi-

nese restaurant for an orgy of tag-

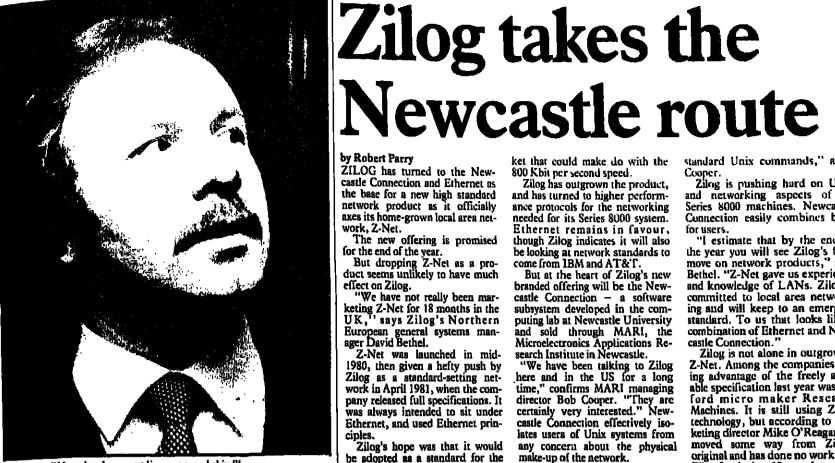
The conference programme listing the location of various talks at the annual meeting of the American Association for Artificial Intelligence was particularly difficult to decipher, leaving one who attended to remark on this

Many papers dealt with compu-ter understanding of allegedly very simple situations, such as baseball games, shopping at the supermar-ket, and so on.

One researcher reported on a program which was able to device a

apparent example of artificial unintelligence.

worthy story about a chap walking down the aisle and buying a cen of tuna fish. The program deduced that the hero of the story was in a supermarket and reduced the number of words by helf in it



Systems house's to market leader

Work on CA-Universe started in the late '70s and Computer Asso-tates managing director Cliff Smith maintains that, as a late thoper in the database field, his simpany has been able to leapfrog suppliers who are tied to uded hierarchical DBMS es, "Fourth generation mounges only turn out applica-loss faster; they don't overcome tal problem of bringthe and data together as a

Smith also claims that most da-Callinet can't show IDMS/R pt, whereas we've already sold 24

copies of CA Universe." Warnico Oil and the City of Louisville are among the users, which are run-ning the database under a variety of operating systems dominated by IBM's DOS.

ZILOG has turned to the New-castle Connection and Ethernet as

the base for a new high standard

axes its home-grown local area net-work, Z-Net.

The new offering is promised

But dropping Z-Net as a product seems unlikely to have much

keting Z-Net for 18 months in the UK," says Zilog's Northern

Z-Net was launched in mid-

980, then given a hefty push by

work in April 1981, when the com-

pany released full specifications. It was always intended to sit under

thernet, and used Ethernet prin-

And with 50% more power for around

of languages. Plus the latest disc and tape

machine in the minicomputer race.

for the end of the year.

800 Kbit per second speed.

Zilog has outgrown the product.

and has turned to higher perform-

ance protocols for the networking

needed for its Series 8000 system.

though Zilog indicates it will also

be looking at network standards to come from IBM and AT&T.

But at the heart of Zilog's new

branded offering will be the New-

castle Connection - a software subsystem developed in the com-

puting lab at Newcastle University

and sold through MARI, the Microelectronics Applications Re-

"We have been talking to Zilog here and in the US for a long

time," confirms MARI managing director Bob Cooper. "They are certainly very interested." New-

castle Connection effectively iso-

lates users of Unix systems from

any concern about the physical

search Institute in Newcastle.

CA-Universe's portability comes of being written in the Unix language C, and great care has been taken to stick to the principles of relational database management haid down by E. Codd, the origina-

CA's announcement of the database is part of a much larger plan to change its IBM-compatible image to supply applications and systems software embracing whole spectrum of hardware. over the microsoftware house Information Unlimited Software, and is now offering its Easifamily of products as part of the micro-tomainframe service opened up by its portable database.

It will be selling its products on the back of IBM's in-house retailing scheme, by which data processing managers will be able to supply a range of approved soft-ware to their in-house users seeking applications

Cullinet, which at present domi nates the database market, remains unrufiled by the threat from Computer Associates. "They are no known as a database supplier," known as a database supplier, said UK managing director Vic Morris. "Selling database is no just a matter of feature and func-tion, it's a matter of service and experience. People have tried to move in on us before, because it looks like a lucrative market, but it

QUALITY ASSURANCE 21-22 November 1983 E440 The London Tara Holes

MILLER

SOFTWARE

Advanced techniques for controlling the quality of software

database challenge

SYSTEMS house Computer Assodate his pipped other suppliers at the patrick its own portable relabond durbuse. The CA-Universe durbuse takes Computer Associate out of its customary IBM mens software slot and into new micry, as the product comes supplete with applications and works across a range of micros,

ministed mainframes.

Due for a September launch, CA-Universe not only beats betterwww.database suppliers to providing a true relational data-ble, but is unusually portable. It cas work simultaneously under the IBM systems VM, DOS, and OS, and has already been implemented a 68000 microprocessors.

Computer Associates formerly pecialised in productivity softthe but has been gearing up to the the mass market for some

the only other true relational

technology, Plus UX63 (UNIX™ System III). The new GEC Series 63 has a unique While the OS6000 operating system four stage pipelining system which combines means it has compatability with our GEC with a main store that functions like a cache.

4000 Series machines. So it can handle up to three million instruc-It also offers a superb communications capability for local and wide area networks, 30% less than the cost of its major comconforming to CCITT X.25.

Cooper.
Zilog is pushing hard on Unix and networking aspects of its Series 8000 machines. Newcastle

Connection easily combines both

"I estimate that by the end of

the year you will see Zilog's final move on network products," says

Bethel. "Z-Net gave us experience and knowledge of LANs. Zilog is

committed to local area network-

ing and will keep to an emerging standard. To us that looks like a

combination of Ethernet and New-

Zilog is not alone in outgrowing

Z-Net. Among the companies tak-ing advantage of the freely avail-able specification last year was Ox-

ford micro maker Research

Machines. It is still using Z-Net

echnology, but according to mar-

keting director Mike O'Reagan has moved some way from Zilog's original and has done no work with Zilog for the last 18 months.

castle Connection.

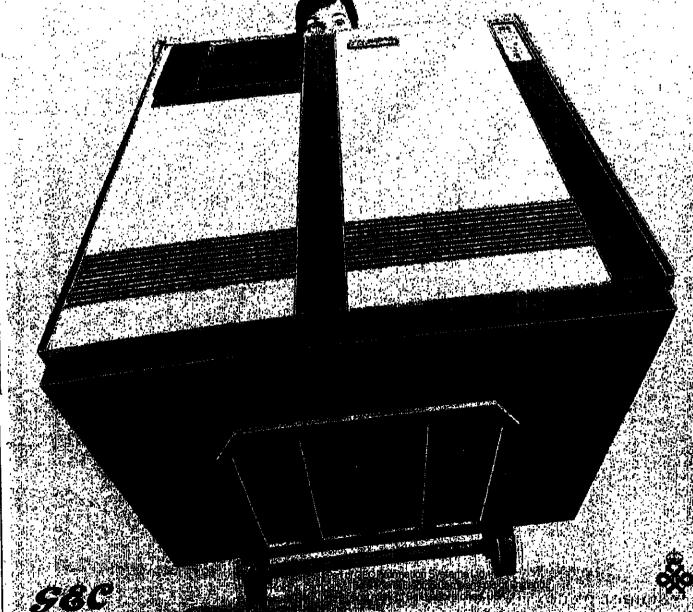
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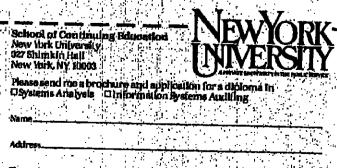
NEW YORK UNIVERSITY-

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SCHOOL OF CONTINUING EDUCATION

'Corner shops push the wrong machines'

by George Black
UNSCRUPULOUS computer dealers have been pushing unsuit-able machines on to small busi-nesses without offering any useful

software or support.

This is the message from two professional software companies this week, which are promising to provide for the real needs of vertical real research.

Richard Harris of Intelligence (UK), which launched a package tailor-made for insurance brokers, said 40 systems were already in use by such firms, but they had all failed to cater for the special appli-cations required. In the rush to come to market, sellers had neg-lected to ask users what they wanted, he said.

The theme was the same from

motor dealer sector. Managing director Mike Dunn said smaller dealers had been persuaded to buy underpowered machines from the corner shop and later found they

were inadequate,
Intelligence and CMG are approaching the rapidly-expanding vertical markets field from opposite directions and for different reasons. Intelligence is moving out of its home base of the widely-used of its home base of the widely-used Micromodeller where it may feel threatened by rival Ferox. It is, therefore, a logical expansion into related financial areas.

CMG acquired fame as a bureau in page the bureau in page the bureau is built as a pure and acquired fame as a bureau in page the bureau is built as a few face and acquired fame as a few fame and acquired fame acquired fame and acquired fame and acquired fame acquired fame and acquired fame acquired fame

bureau. In particular it built up a strong client base among motor dealers. Now these customers want to run their own show.

CMG is offering them rental systems on a Televideo micro or to buy on a Philippe Phil

the Computer Management Group (CMG), which is aiming at the buy on a Philips P4000 mini for up to £40,000.



DUNN . . . "Some corner shops persuade small dealers to buy inadequals

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Big firms

by Caroline Burgess

PURCHASE of office automation equipment in large organisations is increasingly being limited to a few preferred vendors, as companies switch from dedicated word processors to personal computers.

Companies are becoming more aware of the need for a consistent development towards full office automation, so guidelines are being drawn up for the purchase of equipment. Limiting the number of vendors is seen as a way of ensuring compatibility with existing equipment to allow a natural development as new products

emerge.

These are the main results of a major research report* in the US by International Resource De-

The system of preferred vendors favours the largest companies, which can offer a full range of products and the service and support

demanded by large organisations.

Not surprisingly, IBM seems to be emerging top of the list of preferred vendors. This is being linked to its recent acquisition of 15% of PABX-maker Rolm. According to IRD, IBM will be offering both LAN and PABX by 1984, thus completing its product

Ken Bosomworth, president of IRD, said: "IBM saw a one-in-a-generation opportunity to lock out most of its competitors from the large organisation personal computer and office automation business, but in order to do so it needed a

really full product line, including PABX and LAN linkages."

Large organisations within the UK are reluctant to give details of their own guidelines. They do admit however that they are mit, however, that they are recom-mending that the purchase of office equipment should be limited to a few vendors.

The trend away from dedicated word processors is confirmed by a second report; by Input. This report aims to highlight the difference between word processors and partners of the processors. and personal computers.

Keith Hocking, director of In-put, said: "Word processors are puters - the difference is very

The purchase of dedicated word processors is now thought to have been short sighted, but because of the money spent on installation it is unlikely they will be replaced

*PCs versus CWPs in the clerical corkstations of the future. International Resource Development Inc.

†Word processors versus personal computers: Resolving the selection dilemma.

Input Ltd, Airwork House, 35 Piccadilly,

London WIV 9PB. £300.

machine is 68000-based and multi-

user, and runs Unix System III, the Pick operating system and Pick

applications generator System Builder, as well as the BOS operat-

The system, due to be revealed in London today, was given no name in the full-page advertisement in a trade paper which announced the arrival last week.

Big firms limit number of vendors of vendors Iraq banks in £5m deal

by George Black LEADING British systems house Logica has won its biggest job yet - to provide £5 million worth of software for lraq's nationalised commercial banks. And the contract has taken seven years to

The job involves automating the Rafidain bank of Iraq almost from

Most of their work is still carried out manually.

A group of Logica staff leaves for the Middle East next week to start on the project, which will involve linking eight or nine Honeywell Level 6 machines to a DPS8 mainframe in Baghdad on a distributed processing basis.

The problems in negotiating the contract derive partly from the Iraq government's insistence on buying hardware and software separately, and partly from the wheels-within-wheels at the country's central procurement agency.

But Logica managing director Len Taylor commented: "Everything takes much longer to arrange in that area. Four to five years would have been quite normal and this has just happened to take a little longer. There were those who especially when the war with Iran broke out. But in our type of business you have to pursue every-thing, including a lot of contracts which don't look particularly promising. If only a third of them

materialise, you are doing well."
The task, which includes the retraining of dozens of the bank's staff, is scheduled for completion in 1986 with phase one to be finshed after two years. But Taylor expects some Logica people could be called on to stay longer to tidy

The hardware is being supplied by the French Honeywell-Bull; the French government has just signed a massive loan to Iraq. Front office terminals will be provided by Olivetti. Logica has done a number of jobs in Iraq before and believes the government has a good paying record, even if it may be presently under strain which could cause de

Taylor did not think there would be any danger to staff in the project from the war; but said if there appeared to be a risk of it spreading into the area of the project staff could be evacuated

June dates for Software '84 exhibition plan by HP

AN EXHIBITION dedicated software has been launched by Business Press International, publisher of Computer Weekly and organiser of the Compec show.

The first exhibition, Software

'84, will run from June 5 to 7 next year at London's Earls Court with about 200 stands. A conference backed by the National Computing Centre will run alongside the

The show follows the doubling of size of the Software Village every year since its introduction at

Compec in 1981. Software '84 will cover the entire software industry, from micro and minicomputer applications packages to mainframe systems

SECRECY surrounds the launch name, or that of the company, and this week of a new British machine. Kept the name and origins of the

with a bevy of operating systems system secret, and a remarkably low price. The

The show's main sponsors will be Computer Weekly and Software.

would be very competitive, assembled in Britain, and would be helped on its way by heavyweight backing and privileged agreements with manufacturers and suppliers.

User groups merger

by John Riley
THE two major Hewlett-Packard
international user groups, for the
HP .3000 and the HP 1000
systems, are to merge in January.
The directors of both groups approved the plan last week to all
6,500 members, who will vote on it
this autumn.

Asked if the move was anticipating Hewlett-Packard's own plans to link the commercial HP 3000 and the technical HP 1000 computers as part of its internal compati-bility programme, a spokeswoman for the group replied: "It is more to do with our own organisation.

"Both user groups have shared staff over the past two years, but have remained separate legal and financial entities. A merger creates efficient economies of scale. Secondly, it creates a unified association of HP computer users."



Government gives £2.5m for aids inteaching disabled Telecom tests

THE government is to spend £2.5 disabled. The move was announced by Kenneth Baker, Minister for Industry and Information Technology, to the British Association for the Advancement of Science.

The move was announced by Kenneth Baker, will sooner or later lead to successful new businesses."

Previous products developed under government funding include the Turtle, a toy linked to a The new money will come from

the Information Technology Awareness Scheme.
"It has been shown that computers can motivate children in a way few adults can, and give them con-fidence by allowing them to achieve results independent of any

human being," said Baker. Three schools in Scotland have already been established as resource centres to evaluate new equipment. These facilities will now be extended. The £2.5 million will be used to buy hardware and software for the state of the oftware for the schools.

Baker said the government already sponsored the development of microtechnology for the

disabled and British industry were emphasised by Baker: "Today's levelopments for the disabled may oe tomorrow's mass market products. Many companies have been afraid to take the risk in the less

obviously lucrative market for the disabled."

million on computerised teaching aids for 700 special schools for the that some of the small-scale developments under way at present

Previous products developed under government funding include the Turtle, a toy linked to a microcomputer that responds to a child's commendation. child's commands and plays tunes, the Sound Bubble, which helps to teach co-ordination to disabled children, and the Concept Keyboard, a similar device for adults.

Department of Trade funding has also been very first to a children.

has also been used for research by Bristol University to develop a system to help the deaf learn syntax, and in an Open University project to help blind children read Braille.

Money is also being provided for buying 500 Vistel machines which print copies of telephone calls. The Telecomms Bill will contain extra provision to finance equipment for blind telephonists.

electronic stimulation device has been developed by a small Welsh company to help paralysed people walk. Further trials of the system will now be funded by the government. According to Baker, paralysed adults often find a new Mystery UK machine is revealed today

SALES BRIEF Nixdorf wins Glasgow's £1/2m order

NIXDORF Computer, West Germany's biggest indigenous computer maker, has won its first UK order from a local authority. The City of Glasgow has ordered 16 8860 financial systems worth £500,000 for the collection of rents from the 180,000 council house tenants.

The order also includes 41 cast stations to be installed at counters and linked up to the Glasgow Computer Centre for overnight processing of data.

Maritime buy

US MINI systems maker Hams continues its revival with a £100,000 sale of PABX digital telephone equipment to the National Maritime Institute. The new PARY links releases PABX links telephone exchanges at two sites and will be paid for by

\$15m orders

SUPERCOMPUTER and frame giant Control Data of the US has taken two orders worth a total \$15.7 million from a large US air craft maker. One order, worth \$10.1 million, is for 85 update kin for existing fire control systems, and the other for 31 new compu-

HEWLETT-PACKARD has wor a £3 million order from British Telecom for remote testing equipment. HP claims that 85% of the equipment, to be used in BT's Rates programme, will be made in the UK.

Democrat sale

NEWCASTLE City Council has chosen the Democrat workstation, supplied in the UK by Dacoll of Birmingham, to re-equip its net-work used for keeping details of house rents and repairs. The order, worth £120,000, includes 60 terminals, which will be hooked up to the council's two ICL 2900

Spending control

THE Treasury is installing so-counting software written by Pack-age Programs to help control pub-lic spending. The packages – general ledger, financial reporting and accounts payable – will run on the Treasury's ICL 2966 VMB computer at its Chessington com-

Ford link-up

FORD has bought two packages from UK software house Scicon to enable a Cobol Data mainframe and a DEC Vax at the motor glant's Engineering Centre to link up with another Control Data computer in the US. The link-up is achieved by software and hardware that allow the Vax to act as a remote job entry workstation using the HASP protocol.

THE Central Computer and Telecommunications Agency (CCTA), which advises the government or public sector computer purchases, has ordered equipment to log telephone calls from Business Telecommunications Services of Surrey. After taking part in CCTA trials, BTS also won an order from the Scottish Office for equipment linking nine buildings and seven telephone systems in Edinburgh.

PRIME Computer has picked up PRIME Computer has picked up an order for a 2250 mini system from Lowestoft Gollege. The machine will be used initially for student training in the Department of Engineering and Science, but later will also be used by other MICRO NEWS

The Acorn Electron here at last

by Nuala Moran
THE Electron, Acorn's home
computer, was launched last week, but purchasers will have to wait until October to buy it. The price will be £199, and Acorn has emised it is not open to price

Next year Acorn will launch a business personal computer and a computer-aided design terminal. The PC will cost £900 to £2,500. It will be based on Acorn's BBC micro, which has already sold well will have two processors.

Acorn has made a deal with W.

H. Smith to market the Electron through 100 of Smith's shops. The Electron will also be available from

Acorn's dealers. Tom Hohenberg, Acorn's marketing manager, said he expected sales to reach 400,000 in the first year. A European launch is planned for 1984.
The Electron is compatible with

the BBC micro, and according to Acorn, because many children use a BBC micro at school, an Electron at home means "the home will soon become as much a place for learning as the school".

Acorn stresses compatibility be-cause at £199, the Electron is not much cheaper than the Commodore 64, which has twice the memory. The Commodore 64 is £229 but the price could be cut. And although the Electron's specifications are superior to the Sin-

(ABTA), and Tourism Tech-nology Limited (TTL). Peter McHugh, managing direc-tor of FTS, said: "I don't think

any manufacturer has ever worked

so closely with a trade association

to give its members computer technology. The Modulas de-velopment represents £750,000 in

investment."
Under the deal with Merlin

TTL will develop applications software, worth £2 million over the two years of the contract. It will

also train Merlin staff and custon

CURRY . . . Keen to sell the Electron to women. board with function keys. The clair Spectrum and the Oric, it is price includes an introductory casdouble the price of these. Chris Curry, Acorn's managing director, is keen to sell the sette demonstrating 16 example programs, a user guide and a Basic

Electron to women. "I would like

to see it being used for working

The Electron has 32K RAM and

32K Basic interpreter in ROM.

It is based on a 2MHz 6502 proces-

sor and has a full-size owerty key-

from home by women," he said.

programming book.

Acorn has another big launch coming up. It will introduce the BBC micro into the US later this year to coincide with the screening on American TV of BBC series "Making the most of the micro".



US CHIP maker Mostek is moving into the 256K dynamic RAM market. But its first offering will not be aimed at the same bulk storage applications as those from the Japanese and US manufacturers that

Mostek's part will follow the company's Bytewide devices and se organised ad 32K by eight bits, naking the parts more readily applicable to small microprocessor-based systems. Most other 256K designs are arranged as 256K by "We will do a 256K by I ver-

sion," says UK managing director Paul Mayes, "but we feel there is a large market for organisations like the 32K by eight." He thinks the still strong personal and home computer market will welcome the chips, which can fill the memory requirements of such products with just one or two 32K × 8

The Mostek device is not due in the US for another two or three months in sample quantities, and will probably arrive in the UK by the end of 1983.



by John Riley ZILOG microchips will be made and distributed throughout Asia by the Korean company Gold Star Semiconductor, as a result of a \$5 million five-year agreement signed

Gold Star will make Z80 8-bit microprocessors, with the Z80 family of peripheral support cir-cuits, and will compete with Zilog in the Far East.

Zilog has been locked in a legal wrangle with the Japanese company Nippon Electric over alleged infringements of its patents, copyright and trademark for the Z80 chip, and is seeking a ban on Nippon Electric's PD780 chip. Nippon Electric has said it

would retaliate by asking the Tokyo district court to stop the import of Zilog chips, alleging they are copies of Nippon Electric's chips.

"We don't sell that many chips in Japan anyway," said a Zilo spokesman, "as they make it hard for us to export there, so we would be happy to exchange bans."

Merlin wins contract for travel agents' automation system

by Nuala Moran AN exclusive marketing contract for British Telecom's Merlin Division to sell hardware and systems sourced by Future Technology Systems (FTS), the Scottish micro

The FTS hardware is for Mod-ulas, a micro-based office automa-tion system for travel agents. The deal means that the Modulas system will be marketed, installed and maintained through Merlin's national sales and service organisa-

Modulas was designed in a joint venture between FTS, the Asso-cation of British Travel Agents



TTL was set up by FTS in association with ABTA and a consortium of travel agents, the Travel Agents Consortium for Information Technology (TACIT) to develop the Modulas software and market the system. Although Merlin has taken over UK marketing, TTL will still market Modulas

According to McHugh: "This C5 million deal with Merlin is FTS' biggest sale to date, and it is a minimum two-year contract." He also confirmed FTS' strategy of selling to major OEMs.

FTS was set up three years ago.

Last year it had a turnover of £500,000 which is expected to increase to £6 million in 1983. The company is about to open its third manufacturing plant in Scotland, and a design and development fa-cility will be opened in October. McHugh said: "We are just

starting to export, and have re-cently closed a deal with a sub-sidiary of AES, the word proces-sing company, in Holland. We are McHUGH. . "Starting to export." abroad in the next year."

Micro News is compiled by Robert Parry

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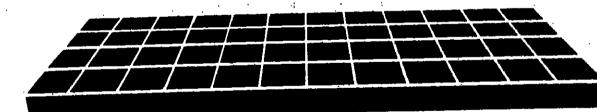
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ing system from MPSL, the O/8 However, there are a few clues, multi-tasking operating system, and Digital Research's CP/M 2.2. The system, due to be revealed to Computer Weekly from a firm in London today, was given no called Aston Technology.

called Aston Technology.
Inclustry sources are referring to
the system as the Crystal, a name
suggested by the design of the advertisement, and the mystery man
is thought to be Graham Gough,
formerly head of the UK Wicat nounced the arrival last week.
Readers – and competitors – intrigued by the low price of £4,795
were treated to snother dose of
deliberate mystery when they rang
the number displayed in the advertisement for more information.

A helpful man at the other end
of the line admitted to being the
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The secret, low-cost machine will be unmasked today.

Pick's main strengths are its "retional" language English, on top

Logging order lational" language English, on top of which several applications gen-erators have been built, and its ability to manipulate data in varia-ble length records.

Because it uses physical addressing, Pick takes some time to implement and is likely to be the "native" operating system of the

Pick has suddenly become trendy, helped by the arrival of 16-bit machines, in an applications-hungry market. A lookalike ver-slon for the IBM PC, Revelation,

College mini

MINI manufacturer Data General has joined the rush to supply a Unix implementation, starting with its Eclipse family. Unix System III has been adopted by Data General as an alternative to its own AOS/VS operating system on the Eclipse MV. on the Eclipse MV.

"It is company policy to stan-dardise," explained marketing manager Bill Cadogan. "The prob-lem is that there are so many versions of Unix and in order to standardise one has to go at the pace of the industry. System III was chosen as the emerging standard."

By entering comparatively late into the Unix market, Data General has been able to leapfrog some other manufacturers who opted for the earlier Unix Version VII.

The Data General implementa-tion, done in-house, will enable users to use the operating systems in tandem, swapping from Unix to AOS/VS wherever necessary. UNX/VS - the name given to its Unix by Data General, includes the source code control system, an aid to development programmers, and the AOS/VS C Compiler, which had been written by Data General to conform with the standards laid down by C originators Kernigan and Ritchie.

McDONALD . . . "Hard battle to get dealers to talk to us."

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It will bring together banking expertise from Hogan Systems and insurance knowledge from Continuum, both Texas-based, as well as the securities experience of New York's Monchile Wales. York's Monchik-Weber.

This pleases Hogan, particularly as it has pipped MSA to the post in forging an alliance with the other two. Only last December MSA was looking to buy Hogan before the Dallas concern decided to go public instead.

What adds piquancy is that the men on this shopping spree, Hogan's Richard Warren and MSA's Michael Hunt, are old colleagues from Cincom. Both have migrated from systems to applications soft-

Now Warren is saying that Hogan's long-term aim is to be "as

THREE contenders for the fast-growing financial applications market are joining up in a new market are joining up in a new joint venture company called In-ter-Financial Software. of about \$60 million, compared with MSA's \$100 million. It will also spread Hogan's interests from its IBM base into the minis f Hewlett-Packard, Data Ger al

> For Monchik, it is the firoutside the US, whereas C. a-uum already has office. in Canada, and at New Malden in Surrey. Both have also recently gone pub-

Hogan's announcement comes at a crucial stage for rival Anacomp of Indiana, which plans to bring a \$2 million package to market next spring after considerable delay.

Anacomp is reported to have raised more than \$20 million from two dozen sponsor banks including Barclays, to fund its multi-purpose financial package CIS, but



hitches have recently caused shares to fall. Hogan is talking to all four UK clearing banks and hopes Barclays may yet switch systems.

Hogan's Warren admits it still has no British customer but says it has no has no British customer but says it will get one soon. He adds: "A using their batch systems for 15."

make other software houses more professional and efficient," Spending check MSA HAS added to its IBM main frame financial applications with a project management program, CETS, the Capital Expenditure Tracking System, which can run on its own or with the firm's fixed

over review of database

firm Bristol Software Factory is suing Personal Computer World magazine for £500,000 because of a review of the company's Silicon Office database, office automation and computing them.

and communications package.
It is also applying for an injunction against another UK firm,
Microcomputer Business Systems,
to prevent it using an allegedly
misquoted version of the review in oromotional material.

The £500,000 claim is also against Dr Cathy Lang, who did the review by comparing Silicon Office and five other database pro-

Bristol Software marketing director Mike McDonald claimed the review contained 13 factual er-

three minutes on the other systems and nearly 4.5 hours using Silicon Office. Bristol Software's own tests showed the system matched

the other products for speed.

"The review is being quoted by other suppliers and it's become a hard battle even to get dealers to talk to us," McDonald said. "Our claim represents the business we recken we've lost."

against Microcomputer Business Systems is that its literature says the test was done using a Sirius computer. The article said a Sirius was used but added that the Silicon Office was run on a Commodore Pet, an eight-bit machine. PCW confirms that only a Pet version of the Silicon Office was supplied by Bristol Software at the

Microcomputer Business Systems sales director Richard Temple said this was a genuine

Magazine sued for £500,000

by John Kavanagh
MICROCOMPUTER software
read of 50 records took two or

Personal Computer World editor
Jane Bird stood by the review written by Dr Lang. "I am sure that Cathy Lang did her job properly," said Bird. "The reviews were done last August and it has taken Bristol Software a long time to make their objections."

Bristol Software's argument

Systems sales director Richard Temple said this was a genuine error. "I would be happy to change our literature. I have no wish to publish incorrect information."

He added: "It's a pity Bristol Software didn't just get on the phone to us about it instead of going to their solicitors."

time of the review.

SAS into 32-bit superminis

SAS INSTITUTE is the latest to join the list of traditionally IBMoriented software writers to diver-sify into the 32-bit supermini mar-

Its package has been converted or run on DEC's Vax and Data General's MV series, with about 40 test sites due to receive the new products during September. Prime users can expect to get their ver-sion by the end of the year, it is

promised. Since 1976, when author Jim uits of his PhD thesis out of scademic cloisters and promote it on the open market, the firm of which

he is now president has targeted itself exclusively at the IBM mainframe world.

The package had had a strong following in universities where it had been installed on IBM/3603 since the late 1960s, but the early addition of colour graphics helped to spread it broadly among bigger companies. This happened especially in the US where graphics were quickly accepted as offering more than a gimmick, making SAS the largest independent vendor of the strong properties.

Bayer and BASF.

In the last two years user ballots of thousands of SAS clients surprisingly revealed that their IBM 4300-series users saw the availability of SAS on parallel-running vaxes as a priority. They were apparently being thwarted by a shortage of satisfactory, cheap graphics for use on their machines.

The adaptation from IBM Assembler and PLI to a mainly PL1 and therefore portable system took 15 months of hard labour by about frame world.

The package had had a strong following in universities where it had been installed on IBM/360s since the late 1960s, but the early addition of colour graphics helped to spread it broadly among bigger companies. This happened especially in the US where graphics were quickly accepted as offering more than a gimmick, making SAS the largest independent vendor of IBM mainframe graphics.

IBM mainframe graphics.

200 technical staff at the North Carolina headquarters. By the end

FINITE element analysis has been added to the range of services offered by Control Data's Cybernet bureau service. Control Data has bought the rights to the Argus finite element analysis program from Merlin, a US company specializing in engineering softspecialising in engineering soft-ware. The Argus software is for sale or lease on a range of main-frames and minis.

Triumph for IF

Peterboro'

takes pain

out of JCL

and test themselves.

added. "It's not in our interest to

assets accounting system. Manag-ing director Dan Schmidt said it

would identify problem areas before they led to overspending Prime system

US MINI maker Prime has

tion generator and database man-agement system called Queo-IV. The system, supplied by Compu-ter Techniques of Olyphant, Penn-sylvania, serves up to 50 users.

Sorcim package

A USER-PRIENDLY word processing package from Supercalc author Sorcim of California is to be marketed by ACT subsidiary Pulsar. ACT has recently signed a deal with Sorcim to sell its products in this country. Among these will be the new Superwriter, which

the new Superwriter, which checks all text with its 20,000-word dictionary.

Finite addition

A SPREADSHEET program called IP, designed with multi-user systems in mind, is the newest addition to Triumph Adler's 1630 users to calculate the effects of a

Arriving in Europe in late 1980, SAS found favour initially with chemical glants like ICI, Beecham, Olivetti aims to make life easier for systems writers

OLIVEITI'S British subsidiary is offering a new deal for software houses to write applications for the US Stratus fault-tolerant machines which it began distributing in this country earlier in the year.

The object is to cut the risks of ORM agreements, according to Don Wilson, marketing manager of systems writers as well as providing a wider range of applications for the continuous processing system CPS/32. Olivetti will encourage authors to convert their programs with a 25% discount on the hardware and will help to distribute the adapted packages

with machines it sells itself.

Wilson added that it would also pay developers if their software houses even if they had not bought a CPS/32 themselves.

The plan should make life easier for systems writers as well as providing a wider range of applications are distanced from the machine and olivetti's policy, with a Stratus support team being built up here and a parallel operation in Italy.

The concept seems to be that boosting the Stratus will also boost olivetti's traditional products and a parallel operation in Italy.

The concept seems to be that boosting the Stratus will also boost olivetti's traditional products of the software boughts of the content of the support team being built up here and a parallel operation in Italy.

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The concept seems to be that boosting the Stratus will also boost olivetti's traditional products.

The concept seems to be that boosting the Stratus will also boost olivetti's traditional products and surdown.

Other failsafe products of the concept seems to be that boosting the Stratus will also boost olivetti's traditional products.

Software File is compiled by George Bluck

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THE PDP-11 23 PLUS



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Norsk doubles profits

l6-bit and 32-bit areas, Norsk has

year ended June 30, 1982.
The 16-bit Norsk 100, substantially aided by new software, has continued to make heavy sales

The Norwegians remain a growing force in Northern Europe, and the office systems software Notis,

He says growth has been parti-cularly marked in the UK where the company now has 80 staff and a growing software development group at Newbury, Berks.

Norsk has also grown its business substantially in the two other countries in which its shares are listed: Sweden and the US.

This lines up with Skar's policy of developing both staff and finan-cial links with the countries in

which Norsk does business.

He has long viewed the UK as one of the best sources of software expertise and intends to expand further the team already formed here. The company's half-year sales showed a healthy 21% rise to 309.6 million kroner (£27.6 million) and orders were 42% ahead, with the total order backlog growing by 70 million kroner (£6.2 mil-

Skar notes that the company usually makes its biggest profits in the second half and he forecasts that sales will grow even faster than in the first half.

Directors seek £1.3m, but warn of the risks

echnology shares comes from Memcom International. The com-pany, first registered in the UK year as Biggleport, originated as a Californian operation, with most of its contracts in the Middle East, principally in war-torn Iraq.
Only one director is from the

UK, and the other three are from the US and Saudia Arabia.

The company is seeking to raise £1.3 million to fund its existing and future contracts, but deep in the prospectus is a short paragraph dealing with the destination of £400,000 of the proceeds.

In the course of work in Jordan and elsewhere, Memcom agreed to develop and produce an updatable microfiche camera called the

The patent owner of the camera is a company called Energy Conversion Devices, not otherwise identified by way of address or

While the prospectus indicates that the £400,000 may not be the final funding required for the cam-era and warns that shareholders may be approached later for more money, the same potential share-holders and backers are given few details of what the Ovonic camera is, other than that prototypes have been around for a considerable

This implies that the device is not particularly new and there seems no reason why more specific details of both the device and the development have not been made

According to the prospectus, orders and enquiries for the Ovonic camera received to date would take up the first two years

The development of the Ovonic will be undertaken by a UK subsidiary of Memcom, called Memcom Electronics UK. The parent company does not appear to have entered into any guarantees to the subsidiary.

Memcom claims to be a major specialist in the field of information management systems, and

cameras. Yet, while Memcom

systems, it has no track record

would-be investors, as well giv-

All this is to say no more than

that Memcom has drawn up it prospectus less well than it

It is, however, a way of say-ing that, despite the venerable names of City solicitors, Clif-ford Turner, and of blue-chip

auditors Touche Ross, the

prospectus is not quite a docu-

ment on which to go into one of

and probably represent the most exposed element of Memcom's

ing details of the camera.

THE directors of Memcom International have, with due deference to the proprieties, drawn attention to the risks in-

To get a micrographics camera into production and on to the market, £400,000 is a very They say, in part, that the main risks are: "The cancellation or delay of one or more of the contracts could materially affect the projected volumes of sales and resultant profits." small sum. The company claims to have done all the arithmetic, but, if so, it could have shared the figures with

They add that any war or civil strife would cause disruption and a substantial delay in achieving projected earnings. And that, if any suppliers run into delays this could cause increased staff costs and reduced. creased staff costs and reduced profit margins.

Those risks are fairly obs a war going on in Iraq should ave been noted.

There are, however, other the more regulated markets, like the USM. risks, which should have re-ceived as much attention. Al-Would-be investors should heed the warning given by the directors of the company, and think very carefully before most one-third of the cash the company is proposing to raise will be spent in the UK on the technology and production of

related to this aspect of the business, particularly systems using microfiche.

As an example of the company's expertise in the field it undertook, at a loss, the computerisation and "micrographicisation" of the per-sonnel records of the Jordanian Army. The main contract was successfully completed over a year

So far Memcom has completed only this one contract, on which it lost money, but it is currently enwith the Abu Dhabi National Oil Company and is a sub-contractor to the Computer Sciences Corporation (CSC) of the US.

The three remaining contracts

According to the Export Credits Guarantee Department, which insures business with countries abroad, Iraq is becoming in-creasingly difficult to insure.

Memcom is asking would-be investors to subscribe 81p per share and the shares are being offered on a new kind of share market, called the over-the-counter (OTC) market.

This is fundamentally an unregulated market in shares, which literally means what it says. You walk in; pick your shares; pay for them and walk out.

In the US, the OTC market is mature, regulated and fairly well ordered, but in the UK it is still very tiny and not integrated into any regulatory structure.

Memcom has been advised that it would not be appropriate for the company to approach the Stock Exchange for a listing on the Unlisted Securities Market at this time, and at least one of the reasons is the patchy sales and profit record so far.

In 1981 the company had a turnover of over \$3 million but this fell to \$1.6 million in 1982. Profits fell too. From a loss of \$149,000 in 1981 the company went briefly into a profit of \$56,000 in 1982, the year ended April 1984 the com-

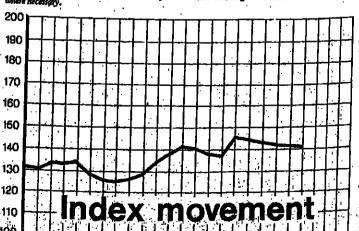
SHARES TABLE

Iraq is deeply involved in its war

The shares table, which is specially compiled for Computer Weekly, shows selected computer companies that reflect the state of the computer industry.

a it	l	_ Pe	пса	London Stock Exchange	P	ance	1	;	US Stock	ī	\$
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The table shows the closing prices in London on Tuesday and in America on Monday. The Shan index is based on the prices of the UK companies in the table. Highx and Lows have been adjusted when necessary.



4 11 18 25 2 9 16 23 30 6 13 20 27 4 11 18 25 1 8 15 22 29 6 12 19 26

Gompany News is compiled by Kevin Gakille 1110

Sound business sense for volume buyers

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as mini leaders suffer a slowdown F the minicomputer market is dy-

ing out, no one has told the Norwegians as local company Norsk Data comes in with a record 100% profit rise for the half-year. Based on rising sales in both the

clocked up a pre-tax profit for the half-year of 24.7 million kroner (£2.2 million) from 12.4 million kroner (£1.1 million) for the half

gains, despite being in a market where leaders like DEC and Prime are encountering a big slowdown as top-end micros creep into the

with user terminology in each European country's language, has increased Norsk's position in the integrated office field substantials.

Rosy future for UK telecomms

TWO reports this week paint a glowing picture for the future of inications industry in the UK and in Europe. The first report* from City-based ICC Business Ratios says the prospects for Britain's telecommu-

nications industry, already one of the most successful sectors in the country, look extremely promising on a number of fronts. Slack output has had little or no effect on the growth in profitabil-

ity of the best companies in the sector, says ICC, with more than half of the companies surveyed. making a return on capital of over The restraints placed on British

Telecom by the government has UK subsidiary of US telecomms had its impact on the major com-panies, though not noticeably so at the two biggest, Racal and Plessey, where overseas business has more than compensated for slower growth at home. Both companies have recorded sales growth of over 50% in the last years surveyed;

Both have also maintained record returns on capital employed - in Plessey's case 24,6%, and at

Return on capital is one measure of how well a company is doing, but profits and sales remain the

show it in their figures. Standard Telephones and



giant ITT has recorded annual sales growth of just 14% in the three years since 1979.

This poor showing is a reflection of the status of a subsidiary maintained in a country almost exclusively to service the local market.

STC has been a major supplier to BT for years but would have found itself competing with other STC subsidiaries had it become too aggressive in its export poli-

but profits and sales remain the yardstick and those who did not seek pastures new outside the UK show it in their figures.

Standard Telephonies and After the two leaders Cable and

ICC notes that Plessey, the UK's third-ranking telecomms company in terms of its annual sales of £355 million, is beginning to reap the benefits of its virtual

The second of this weeks' re-ports**, is from systems house Lo-

gica and takes a broader view to include the whole of Burope.

This marketplace, fragmented though it is by national boundaries and languages, represents a total

monopoly of the new System X marketplace.

and ranguages, represents a total telecomms investment so far of \$16.4 billion bigger than the US where the total investment is about \$15 billion.

The UK comes a poor fifth in this league to the leading countries in Europe, some of which, like Germany, are spending twice as 3.

much as the UK per head of the The spenders, per head of the population on telecomms.

The spenders, per head of population, in the major Buropean countries were: Germany \$95, Sweden \$67, France \$65, Italy \$49, UK \$44, Holland \$39.

The Logica reconstruction

The Logica report, which is one of the most comprehensive yet on telecomms in Europe, looks to substantial improvement in the general simution, with the UK leading.

There has been a marked growth in R&D by British Felecom over the past three years, from £123 million in 1981; to £157 in 1982 and £175 million so far in 1982

Telecommunication: £105 from ICC, 28 and 42 Banner St; London £Cl; Standard Telephones and no longer a government owned entring the now partly privatised the now partly privatised the now partly privatised the now partly privatised the now partly privated the now partly partly partly privated the now partly pa

The truth

Software start-up funds pose



some special problems self with a new man in the driving seat. It also found it was selling microcomputers to the commercial

there are fewer and fewer opportu-nities for an individual or for small groups of people to make a major

impact on society.
It is particularly difficult for people with an entrepreneurial spirit to break into the closed ranks of the manufacturers of con-

To take an example from the automobile industry: the last five years have seen the quick growth and even quicker demise of two attempts to produce highly sophisticated new marques.

It is generally agreed that neither the Bricklin nor the de Lorean DMX failed through any lack of technical competence or poten-tial consumer appeal. Although the issues were complex, the common thread running through the stories of halted success was money; money to build an organisation, and research, develop, refine and market a product.

There are good counter examples. In the electronics industry we have seen a few start-up companies with exciting, but not necessarily revolutionary, ideas, ecome enormously successful.

The common thread in these situations could well be that money is needed in lesser quantities when the target product is very specialised or the industry is in its

very young, formative stages.

The industry that I know best
the software industry — is very
young, still in its infancy in fact, yet I know for sure that money is no less important than it was for Bricklin, de Lorean or Apple. The

difference is in quantities. To bring a new automobile to market appears to cost a few hundred million; a new computer hardware system perhaps 50 mil-

I believe that a new and successful software firm, with a wide range of systems, commercial and consumer products, can be built with financial resources similar to those required for a new

computer.
The conventional ways of financing a new business endeavour have not worked very well for the oftware field - at least not in the situations I know.

Banks and investment firms are wary of financing start-up com-panies which intend to make a product that cannot be seen or felt or measured by the usual and estab-

Even when, through persistence and hard work; money is raised to float the first stages of software development, much more pital will still be found necessary to establish distribution channels and mount an effective and thorough marketing campaign. In the case of my own company,

Sydney Development Corporation, a public share issue was set up right at the beginning, and

IN A world where our lives become increasingly dominated by large, complex bureaucracies, raised \$200,000. This was enough to finance a modest development programme for our first software product, but was clearly not enough for the kind of expansion of the product line we had in mind to make us a major force in the software industry.

Subsequent share issues raised nother \$4 million.

When dealing with sums of this magnitude, a large amount of time, effort and expense must be spent with stock exchanges and various regulatory agencies.

This is a great, but frustrating,

Clearly we needed to find another method of raising funds if we were to expand our product line auickly.

That innovative method was found within existing Canadian government legislation, which permitted citizens to invest in real estate, movies and natural resources. These investments were permissible as deductions from income, thereby providing the investor with an investment that re-

duced his income tax. It required considerable effort to persuade government officials that software development was truly a research and development activity and should be treated as a tax-free

The government, however, eventually agreed and we created Canada's first public R&D Tax Shelter Investment. The idea was new, and it worked, enabling us to raise another \$15 million in capital

o continue our work. There are three principal areas where software manufacturers spend their money: research and development; distribution and marketing; and customer support. There are many hundreds of good but we have decided to concentrate our efforts on products which support a broad range of diverse customer needs within a few in-

the end-user has involved solving distribution problems that we don't think have been tackled before in the software industry. Some of these efforts are highly innovative and personally exciting for our staff.

These thoughts have been concerned mostly with the importance of financial resources to the success of a software firm. It would be unfair to conclude, though, that this is the entire story.

Money is merely the structure supporting an organisation which must be truly creative in its pro-duct ideas, its development, its marketing and its administration.

Money is only the facilitator, which allows people to be creative. It is creative and dedicated people who build major companies and excellent products which make their mark on society.

Tarrnie Williams

10 YEARS AGO

FROM COMPUTER WEEKLY OF AUGUST 30, 1973: Bottlenecks in processing laboratory tests for hospital patients, and in obtaining the results of the tests, could be on the way out with a computer-based system developed under the Department of Health and Social Security Co-ordinated Hospital Computer Project. The equipment would be shared between teaching hospitals: The New Charing Cross Group at Futham, St Thomas' at Westminster, and the United Cambridge Hospital Group. Burroughs announced a new automated cash dispenser called the RT2000 lobby model. A contract for three exchanges for the Post Office's Experimental Packet Switched Service went to Ferranti, bringing the Manchester-based company business worth £750,000. The expanding use in Burope of APL was to be supported by the formation of a new company, APL Europa.

Driving GA safely into the commercial sector

minicomputer company, found it-self with a new man in the driving market - something of a volte face for an industrial minis com-

Mike Long is the man with the responsibility for seeing through these changes, which are aimed at steering GA away from its dol-drum days of 1980 when the company reported a \$16.5 million loss on a turnover of \$125 million.

At the moment Long is bus hiring salesmen to promote GA's break into the commercial marketplace with the Zebra range of

by Nuala Moran

Pick operating system micros and

"I was beginning to think it was time I had a go at running things," said Long. "But if the commercial market hadn't been the thing that was going to happen, I think I would have left." Long is hiring eight salesmen to

cope with the demand for Zebra. and he expects sales will receive a further boost later this year, when Xenix-based version of Zebra is salesmen are hard to

come by, and they are expensive. he said. "I would dearly like to do everything through dealers, but I'm realistic enough to know that's

However, I can't afford to have salesmen selling one-off systems to

DOWNTIME

brown cow?

necessarily in that order).

THIS story concerns cows, sex, pigs and supermarkets (but not

A US manufacturer has disco-

vered that by sticking a microchip

into a cow, information on its

wellbeing, identity and readiness

for, ahem, making a bull's day, can

be relayed to a microcomputer via

the marvel of wireless telegraphy.

And there is more. The very

ame microchip (washed after use

n the cow, it is to be hoped), can

be applied to products in supermarkets, allowing automatic

charging at the checkout and

preventing shoplifting, as well as

the far more pernicious curse of

human checkout operators ringing

up lower prices.
A further application for the

chip is the electronic branding of pigs. It would appear that the

SOMEHOW Computer Weekly has

got itself on to the mailing list of a technology conscious book club.

"Members friendly - that's what

we strive to be", says its brochure.

"We use computers, of course, to

Liveware

Friendly persuasion

touch we believe in.

- man or mouse?

WHERE'S SIMON ? OH,

BREAKLOWN ...

HE'S HAVING A

LITTLE HERVOUS



applications to software houses," GA is to offer some off-the-shelf

packages in the next 12 months, but, said Long, "we really still want to shift boxes and leave the hairy stuff to software houses".

rang to say he wouldn't be taking up the appointment. "I don't blame him really," Long remarked ruefully. "I have done that sort of

Long joined GA six-and-a-half years ago as a salesman, and later A sales manager was expected to on became sales manager. Just beground, importing industrial micros from the US.

"There is a hell of a market out there but I was undercapitalised," he said. "I did have quite a bit of success, but it was too much work. Trying to run my own business didn't agree with me, so I decided

to come back to the fold."

Before his go-it-alone phase,
Long worked for several companies in the US including Westinghouse, Texas Instruments and Singer. He was brain-drained to America in 1963.

Now Long is expecting to put GA on a path to new prosperity with the help of the Zebra range.
"In 1968 GA was one of the

seven dwarfs in the mini industry, but by the mid-1970s it had become all things to all men. The company did jobs because it liked doing them, not for profit." he

This muddled objective culminated in the \$16.5 million loss in

A three-year recovery plan was lounched by a new US managing director, Len MacKenzie, in 1980 By the end of July 1983, GA was reporting only a small loss and had slashed its debts from \$50 million

to less than \$10 million.
The UK subsidiary has always made a profit, though, and this is despite its dependence on the ladustrial marketpiace.

'GA has gone through a had learned its lessons and got sorted out.

The company will double h size over the next two years," Long forecast, becoming firmly established in the commercial mar-

Palace revolution

BUCKINGHAM Palace has upgraded its high technology equip-ment with the addition of a Burroughs minicomputer. Its Press office spokesman was not amused by Computer Weekly's inquiries — perhaps they should have a trade Press entrance next to the tradesmen's entrance - but was at pains to point out that the hardware was manufactured at the American company's Cumbernauld, Scot-

The Palace has bought from Burroughs before, but the latest purchase helps to confirm Bur-Bric the pig checks his computerised oughs as a "British" concern, alongside the newly-naturalised "IBM UK". The royal seal of approval is also believed to have been awarded to "NCR UK", though practice of clipping tags to their ears or tails falls down (or more accurately off) when their inquisitive piggy tail pals chew off the we have not been able to confirm

this with Michael Pagan.

The new acquisition is thought to be a B930 minicomputer costing bout £30,000 for the central processor — probably between £40,000 and £50,000 including terminals, some of which are in the royal kitchens keeping a watchful eye on the cost of garden parties and other entertainments.

give you best and quickest service, but it's PEOPLE who handle your letters and queries. It's the human The man responsible for the Windsors' home computers is clerk of the royal kitchen, Savoy Who wrote their brochure, I ask ... HE'S JUST SPENT

group chairman and sometime Lord Mayor of London, Sir Hugh Wontner. He is anxious to get the enhancements up and running for the family when they return from the hols in Balmoral. Burroughs hopes they will be so delighted that they will give it the

"By appointment to HM, purveyor of hardware" tag - but HM can expect a pretty stiff note from

Just the ticket

BRITISH RAIL Southern Region, probably the world's largest working museum, is always on the lookout for new ways to help the passenger. Just the other day, if ticket machines at Charing Cross in a move to reduce queues.

And as if by magic, the queues vanished on the very first day of

It was not, however, all down to the whizzo new computers. Some of it might have had something to do with the fact that a fire had knocked out all the signals at London Bridge, just down the line, resulting in the cancellation of all Chad

... A TV VERSION ... DEVISING CEEFAX SUBTITLES FOR ...

Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS

Thursday, September 1, 1983

A price war has been declared

THE shake-out has started. Big price cuts by microcomputer market giant Commodore, and similar moves by Hewlett-Packard and Osborne, marked the start of a price

At the same time it puts the writing on the wall for tens of microcomputer firms. Two UK firms are already on the point of liquidation and many others will be trembling. It had to come. The industry has been saying for many manths: "It can't go on like this." There are well over 100

microcomputer manufacturers and some sort of shake-out was inevitable. It was simply a matter of when. The same happened in the calculator business. In the

early days the number of suppliers ran into three figures today there is a mere handful.

The shake-out is to be welcomed, especially by users, although some individuals unfortunately will suffer along the way. In simple terms it means they will no longer be bemused by "new" product launches, now running at sevenla month. There are only so many variations on computer design, so it is not the hardware that makes the difference but other factors, such as the amount of software available and the level of support from the supplier.

It is the amount of attention given to such detail that singles out the leading manufacturers and the acceptance of

So instead of facing a bewildering array of suppliers, users will eventually be able to choose from a select few moducts from well established manufacturers.

One thing is certain: those suppliers will be big and smog enough to develop and support products properly. Afterall, they will have to be to survive the price war.

Re-think on jobs

PRIME MINISTER Margaret Thatcher and TUC leader Lea Murray last week both put their faith in the leisure industry as a means of solving the unemployment problem.

That is not to say that the two agree on the source of the problem, or the possible solution. But there is a sort of manuscript that there will have to be a radical rethink if the UK hopes to keep its population involved in pursuits more minful than the dole queue.

The crucial difference between the analysis of the two is that Thatcher sees leisure as a means of creating jobs, whereas Murray suggests it may be a legitimate pursuit in its own right. The latter is the bolder statement - and quite extraordinary coming from the leader of the trades unions.

An admission by trades union leaders that full employment in the traditional sense is no longer a basic demand is a radical step forward. It will not be a popular view down on the shop floor, but that is more a question of education and habit than of broadly based conviction.

Clive Jenkins, general secretary of the Association of Scientific, Technical and Managerial Staffs, has in the past rethought. But his vision of the future has seldom been seen so more than a voice in the wilderness.

Murray, whose comments came in an interview with the Quardian, lends considerably more weight to the argument. If he and his colleagues can bring about a realistic debate on the future work patterns, there may be some hope that technology will bring prosperity; otherwise the fear that an the of technologists will eventually run the country - with the rest of the workforce increasingly less scrivities — could become a reality.

Thatcher, who was interviewed by the Director, gave no indication that she is prepared to take the issue of work patterns head on. Her argument, at least in public, continhe to be that new technology will create jobs.

To be fair, the leaders of the other parties have shown no more willingness to offer anything but old answers to what ls a new problem.

The new technologies may in the long run create new lobs. But the danger of plodding on without a serious look at radical alternatives is a worrying prospect.

1984 and all that . . .

THIS week's example of the strange things people say about computers is from Tunothy Rostron, of London, who wins £5. here it joke you might see planed on the wall above a computer. It goes: "To err is human — but to really foul things up takes a computer?" Well, computers are in a position now to really foul things up like never before — aspecially for you and me, because we're on the receiving and five never before.

Well, computer is now assers information about us on She hi agazing.

She hi agazing.

Transaction

I TAKE exception to your arro-gant belittlement of Decus, the pect of DEC's recent change of I BELIEVE Dr Jones has missed user society, in your Leader, (or failed to emphasise) two impor-tant factors for retailers in his arti-

LETTERS!

telephones

cle on transaction telephones (Computer Weekly, August 11).

1. It is important to realise that

the transaction telephone in its

present form produces primarily a burden on the retailer. The re-

quirement is for all credit sales

against Visa and American Express

to be processed through the

quired authorisation. In my exper-ience, this burden has entailed

authorisation on an additional 75%

2. While some parallel proces-

sing may take place at the point-of-

sale, the credit authorisation

process is largely independent

EPOS terminal. In order to be

truly effective the transaction tele-

phone must "talk" to the EPOS terminal, or even be integrated within the terminal. With some

udicious reordering of the sale

transaction, we may then see the

credit authorisation and sale

processes being conducted in

Meaning of

REFERENCE is made to MUSE

cation, our activities are now rele-

vant to a much wider educations field including primary, further

We would be most grateful

could style us Microcomputer Users in Education.

LORRAINE BOYCE

Given the achievement of my

of Visa/Amey transactions

Is DEC looking for an identity (Computer Weekly, August 18).
You say, "Decus, the DEC user group, has also had to catch up with the times - it held its first commercial group meeting in May

Our Commercial User Group has been in existence since 1975. It has run meetings and conferences on wide ranging subjects since system, whereas previously only those sales breaching the estab-lished floor limit would have re-

Decus, as policy, does not pur-sue differences with DEC through the computer Press, thus perhaps we do not meet the standards of notoriety that you set for user groups, but I assure you that we are "right up with the Times", even if your Leaders are not. Specific examples out of our current activity list include: ☐ We are actively pursuing

Anyone for baseball?

PEOPLE within the computer in-dustry will doubtless have noted by now that many of our in-fluences stem from the United

second point, we may yet see a sales receipt produced by the EPOS terminal, containing all the Atlantic we have managed to form a baseball team playing fixtures around the London area. Having achieved a fair level of

details previously held on the credit sale voucher. It is the removal of the voucher and the manual efficiency it seems it is now time thorisation process that will then for us to go forth and increase the yield the benefits to the retailer, in challenge to the computer world. And to do this we would be happy terms of savings in sales assistant/to put up another Rair challenge Only when these benefits can be trophy to be competed for by demonstrated may the installation of Dr Jones' quarter of a million teams within the computer indus-

units be realised.

T. W. SCHOOLING this ourselves although to make the market more interesting we wondered whether your journal

may be interested in sponsoring the Computer World Series. Any interested parties should get in touch with me.

ALAN CAMPBELL

Managing Director in the article Report accuses pirate teachers (Computer Weekly, August 11). Although MUSE originally was Mini and Microcomputer Users in Secondary Education of the August 11 or an article of the August 12 or an articl Rair Ltd. 6-9 Upper St Martin's Lane, London WC2.

Bd: How many people out there throw a good screwball? If interest is high enough, we might be persuaded.

The Editor welcomes letters commenting on subjects published in Computer Weekly, or on origina any future reference to MUSB topics. All letters must be accompa-med by the writer's name and address, not necessarily for publica-tion. Letters may be cut.

Airing for DEC users

It should have read Vax Commercia

Information

I HAVE almost completed a new book, Computer Based Learning: Practical Methods for Microcomput-

ers, to be published this autumn. It

s my intention for it to be as up-

to-date as possible so I would wel-

come information from suppliers

of software (packages, languages, authoring systems) who would like

to have their product mentioned.

low, or at 0625 531035.

Wilmslow Cheshire.

please

about Lisa YOUR suggestion (Compute Weckly, August 18) that few com-panies or individuals are willing to policy; We annually tape record a nobuy Lisa is pure fantasy. At £12,000 (the price you quote) we might have had fewer people beating on our doors asking when Lisa lds-barred complaints session between DEC's top management and our grassroots membership, and get written reports back on action topics - the DEC panel in is to be available. But of course Lisa is only priced at £7,950 (including real graphics/mouse technology built-in from the original design, all the integrated software, cludes the UK managing director We do not allow Press at this ses-, because we feel it would des-

troy DEC's chance to be frank;

We contribute time and effort and a five-megabyte hard disc). the National Computer Users I suggest you try adding up how much that capability would cost from other manufacturers — if in-DEC management decisions get as good an airing with users within deed, anyone can offer it.

Decus as I have personally seen within ICL or IBM camps.
ALAN BROWNE Lisa is officially launched in Britain in September. In the US, where Lisa is on sale, the waiting Chairman, Decus Publicity and PR Sub-Committee

list is up to 10 weeks. If the reaction from dealers and vstems houses in the UK is any-User Group, although we understand that is even questionable. - Editor. thing to go by, then we may just have a success on our hands. The more people understand the whole Lisa concept, the more impressed

I hope that by publishing these facts you will give your readers a more accurate picture of Lisa than that portrayed by your Leader

Sales/marketing director Apple Computers UK.

Fourth Report YOUR article Fourth Report (Computer Weekly, August 18) attributed my affiliation incorrectly. left CACI in April 1982.

Naturally, the book has to be selective, but I am anxious to include details of any new (within the last six months) products, particularly authoring languages, that would be of interest to microcom-I would be grateful if you could reassure my employers the DMW Group, the James Martin Database tancy, that despite spending most of my time at the CCTA I have not I can be contacted at the address ecretly resigned and joined the **GRAHAM BEECH**

DMW Group, Europe.

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THE FIFTH

GENERATION



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A plan to protect the pensions of jobhoppers

IN THE computer industry 15% f people change jobs each year. And this, of course, is one of the attractions of the industry - that it is possible to move around and

nprove your job. But there is one very significant drawback. People who change jobs often find they have pension assets

former employers.
Now National Provident Institution (NPI), one of the country's leading pensions companies, has introduced a new scheme, Plan 32,

to get round this problem.

of NPI, explained that the com-pany had done a survey of the job market to find which areas had the

This is much more satisfactory

industry 15% of people change jobs each year," he said. Plan 32 is intended to protect those changing jobs during their working life from the prospect of a reduced standard of living in retirement. What happens is that in-stead of a paid-up benefit ataying in a company pension scheme, it is transferred to NPI and invested in

an individual policy. Any time someone changes jobs

than leaving money frozen in the pension scheme of a previous employer, because it can continue to

Fisher said that NPI had not done a full survey, but his impression was that the majority of computer companies had pension schemes because it was seen as a

way of keeping valued staff. But he emphasised that Plan 32 in a job for, say, five years are and invest it in an individual more affected by moving jobs policy.

some part of the pension contribu-

The government is known to favour introducing schemes to allow people to move money from sion scheme when they move jobs. Plan 32 was made possible because of legislation introduced under Section 32 of the 1981 Finance Act, which allows an inwas not intended to encourage fly-by-nights. "People who have been fer value from a pension scheme

tions they have made," he said.

Discovery of a solar system rewards team

LAST month's exciting discovery of what could prove to be another solar system was a well-earned reward for the team of hardworking programmers, analysts and operators at the Rutherford Appleton Laboratory in Berkshire.

The discovery was made by analysing a routine day's data from the nfrared Astronomical Satellite (IRAS) launched last February to make a map of the sky using the infra-red radiation invisible to the

eye or to conventional telescopes.

IRAS was poking its infra-red eye around the vicinity of Vega, one of the brightest stars in our heavens, and found a disc of dust stretching out from the star twice as far as our own solar system goes.

The presence of so much dust suggests to astronomers that there could be bigger celestial objects around too. Such objects would not emit enough infra-red radiation to be detected by IRAS, as their surface area is less than that of all the dust particles combined. But astronomers believe there is no dust without rock — at least in this case.

The discovery was a surprise for

are other earths in the galaxy, or in the universe for that matter. If the discovery is confirmed by careful scrutiny of the dust from conventional telescopes on the earth's sur-face, such thinking will be re-

partly because IRAS was sent up not to look for planets, but to look for cool stars - stars not hot enough to emit visible light. The idea was to build an atlas of these cool bodies covering the whole sky. Planets were definitely not or the menu, since they are too small to be detected by IRAS. But astronomers had not reckoned with the This is good news for five of the

He was previously for ten years 10 operators placed on contract with the IRAS project last February by KPG Computer Service.
The satellite was due to expire in
September when it should have
run out of the helium needed to Keith Bankes is the new systems engineering director of Rediffusion Computers responsithe for customer and systems engineering operations in the UK and owners. He joined the company keep the telescope cool. But it now looks like staying in service until h 1975 as quality assurance manager, became customer services manager in 1977, and in 1979 became manager, systems engi-mering operations.

> After an absence of 18 months doing private marketing consul-tancy in office automation ment, Anthony Pinner has re-(UK) is econsultancy role. Pinner be played in active role with the homeline Word and Informa-Wenbley, and was chairman of de 1911 and 1982 events.

Computer Appreciation is a Control Data course for non-tech-

mal staff. It will be held at the

Control Data Institute, London, and costs £345. Details from Sylvia

Part one of the Urwick Management Programme, called Coping with Change, takes place at the Urwick Management Centre, Slough. The course is run in con-

baction with a second, two-week come called Getting Results. Fee for both is £1,600. Several other

dies during this year and next here also been set for this course

many other management de-responds and training courses. Details from Urwick, (0753)

Presed and Telesoftware — a school Briefing for the User, is course organised by the Institute of Information Scientists. It is to be held at Manchester Polytechnic from 215222

DIARY

SEPTEMBER 5-7

Lyons, 01-240 3400.

SEPTEMBER 5-16

SEPTEMBER 7

SEPTEMBER 8-9

SEPTEMBER 9-13

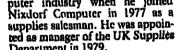
Pam Smith (above), a former member of ICL's word processing suff, has been appointed general

manager of a new specialist com-pany, Word Point, based in Read-ing. She has been joined at Word Point by some former colleagues.

MDS Computer Systems (UK) has appointed Tony Banton resident manager of the company's lish subsidiary. Based in Dublin,

he will have overall responsibility

for all MDS' activities in Ireland.



SEPTEMBER 12-15

■ Nixdorf Computer has appointed David Banks (above) as its first

European manager, Supplies Division. He was previously manager

■ Sue Kelly, formerly senior contracts consultant with Golds-

mith Computing, has been appointed contracts manager of Bellman

Computing, based in

■ As software sales executive of

Memory Computers, a London systems house, David Wight will be responsible for selling tailor-made financial and engineering software for Prime minicomputers. Before joining Memory he worked for a London-based soft-

■ Stirling Robertson has joined Dialogue Distribution as a sales

engineer, covering Kent and East

tion industry for ten years, and before joining Dialogue was Intel

product manager at Jermyn Distri-

■ Rediffusion Computers has appointed Derek Strath as financial

director. He joined the company ir

previously worked for five years for AEC-Leyland Vehicles in a

of the Supplies Department of Nixdorf's British aubsidiary company Nixdorf Computer Ltd, for pointed European financial pointed European financial four years. Banks entered the computer industry when he joined Nixtorf Computer in 1977 as a supplies salesman. He was appointed as manager of the UK Supplies. Department in 1979.

pointed Buropean financial controller of Alpha Microsystems (GB). He comes from Letraset where he spent most of his time with the Stanley Gibbons International subsidiary as group chief accountant.

SEPTEMBER 20

Advanced IBM Cobol is an Alis designed for managers to terso course for programmers with at least 12 months' Cobol experevaluate the use of these methods for their own companies. It takes place at the Copthorne Hotel, Crawley, Sussex, and costs £20. Details: Brenda Wigley, (0293) 31211. ience. To be held in London, it costs £450. Details: Altergo Education, 01-836 9303. SEPTEMBER 12-15

PL/I Consolidation is an Altergo course for inexperienced PL/I programmers. It takes place in London and costs £450. Information: Altergo Education, 01-836 9303.

SEPTEMBER 13-15 How to Design and Build DP Internal Controls is a workshop for DP professionals, at the Control Data Institute in London. The fee is £345. Information: Sylvia

SEPTEMBER 14 ISS Northern Branch is holding a seminar in Manchester on micrographics. Cost is £15 for members, £18 non-members.

the from 9.15am to 5pm. Cost is SEPTEMBER 17-21 to 70, including VAT. Further Structured For Structured Portran is a

A seminary workshop on Interactive Video in Action is to be held in Details: Future Media, (0243)

867811 Puture Media, (0243)

September 19-20

Network Protocols in by Monadnock International Protocols in the Protocol in by Monadnock International Mantails: Annabel Hartog, 01-262

Programming Logic and Techniquer is a course for programmers
a Datapolye's Education Centre,
London, The fee is £360. Further
details from Joan Clarke, 01-499
place SEPTEMBER 19-21

week-long event, winning four out of the six races in their boat 'Freckles'. Dragon Data sponsored the event and a Dragon 32 home computer was used as the official method of recording results and calculating placings.

■ The Byteshop, announces the

(above) as managing director of The Byteshop Group. He was

previously local director of The Byteshop in Manchester.

■ Peter Russell has joined Mostek

UK as boards and systems field

■ Instem Computer Systems has

named three more directors. The

company was acquired earlier this year from the US-based Kratos Inc

by a consortium including British

engineering group Dobson Park Industries, Citibank and the man-

agement team of the former Kratos Computer Systems, named as

directors of the new company. The

three further board members are John Haine, 38, director manufacturing and service, who has been with the company for 11 years, following periods with ICL, ITT

Germany and GEC; David Sher-win, 26, the finance director, who

joined the company in 1973; and Alan Wyatt, 38, projects director. He has been with Instem for 13

SEPTEMBER 20-21

SEPTEMBER 20-22 The Prime User Group confer ence takes place in conjunction with the Prime Education User Group at Surrey University
Guildford. Cost per delegate is £70

September 20-23 The European Congress on Automation in Retailing takes place at the Royal Lancaster RMDP, Ship Street, Brighton BMI IAB.

SEPTEMBER 21
The first of a series of one-day financial seminars for data processing managers and accountants by Management Science America takes place at the Park Lane Hotel, London. The series runs until October 25 and covers credit management, financial applications, payroll and decision support.
Further information from Yvonne

> SEPTEMBER 21-23 Micros, Desk Top Technology and Local Networks takes place at the Royal Garden Hotel, London, It is run by Monadnock International Management, Development, and further details can be had from Annabel Hartog, 01-262,2732...

■ The merger of OTL and Data Recall has resulted in more regiopointments and the recruitment of additional sales and customer support staff. OTL has added ex-Data Recall offices in Bristol, Harrogate and Birmingham plus training and office facilities in Bookham, Surrey to make a total of 15 UK locations. Charles Boyle who has been appointed director of national accounts, has held senior sales positions in Data Recall for the past six years. Richard Ash, manager, Southern region, is to be responsible for sales and support offices in London, Bookham and Bristol with a team of 30 staff; John Skeffington has been appointed manager, Northern region, responsible for sales and support offices in Harrogate, Glasgow. Birmingham and Salford with a team Richard Wadman (left) sales and marketing director of Dragon Data, presents World Champion Mirror dinghy sailors Dave Sherwin (centre) and Neil Salmon with the Dragon Trophy. Sherwin and crew member Neil, both from Essex, won the title during the Mirror Dinghy World Championaships, held at the Mumbles Yacht Club, Swansea. The two sailors donnied the of 25. He joined OTL from ICL in

■ Dave Phillips, 39, has been appointed a senior consultant with CMG Information Services. He worked for CMG until 1977 before joining the company's Belgian sub-sidiary in Brussels where he was responsible for special financial

Prime Computer (UK) has appointed Geoff Leary as distributor programme manager, based at the company's Milton Keynes office. He will head a team of distributed usiness managers who deal with the company's sale of computer systems to third parties for further applications development in specific end user markets. ■ Computing Techniques of Billingshurst, Sussex, has made

three new appointments to the sales staff. Fred J. L. Fraser, who ecomes UK sales manager, joins rom Bell & Howell, where he was for nine years a senior sales and applications engineer. Affen H. Wilson joins as product manager, digital panel meters. He was previously technical sales executer for three years, and sales man-ager for R. C. Arnold Engineering, Redhill, for two years. Robert Davis moves within the company to sales from the position of chief

1/ KNOW THE NEW ICL TEACHING METHOD IS QUICK, SIR, BUT IT'S NOT THAT QUICK!



appointed general manager o Standard Telephones and Cables Information Terminals Division and a director of the management company STC Telecommuni cations. He was previously genera manager of STC Business Systems ations Terminals Divi sion. He has held senior positions with Ferranti Computers, GEO Computers and Automation, ICL Computer Peripherals and ITT

Elected vice-president (technical) by the Council of the BCS is Donald Davies, a deputy chief scientific officer at the National Physical Laboratory. He has been involved in computer research, de velopment and application since 1947 when he joined NPL to help build the ACE Pilot Model computer. He received the BCS Computer Award for technical merit in 1974 and was elected a Distin-guished Fellow of the Society in

Brian Greenway returns to the US with General Electric Professional Services Company to join a project team based at one of the many city offices. Tim Gibbs, un-til recently with Molins in Dept-ford, has joined General Electric Professional Services Company and will shortly be returning to the US also to join a project team.

■ Dave Ellis has been appointe UK customer engineering man-ager for Hewlett-Packard. He was previously HP's CE manager for South-east England.

Notepad acts as a journal

SCIENTIFIC journals often have a small circulation, and add a large cover price. They are also often revised from comments and corrections submitted by readers.

These properties make scientific publications ideal candidates for computerisation. A three-year-old experiment to produce and use a scientific journal at Birmingham and Loughborough Universities has proved this point. The 50 users of the system have been able to submit deferming the statement of the system have been able to submit draft copies of papers, edit

The system, called Notepad, is iosted by a DEC 20 computer at Birmingham University and controlled by a team at Loughbo-

to hold running discussions and grow scientific papers interactively has raised the ugly issue of copyright; who owns the paper?

There is, however, no reason why the situation need be any, dif-

ferent from at present with written papers, where either there is one-original author and a list of refer-ences, or several co-authors.

PUZZLER

THESE numerologists are always finding new things to delight the mathematical "palate". Latest offering from the boffins is the fact that only one four-digit number exists that produces the same fourdigit group at its end when squared. In other words:

ABCD²=xxxxABCD

Can you find this unique mumber before torning to page 47
for the solution?

Can you find this unique contractors.

Triage Service into the World first time contractors.

Triage said this did not mean his for the solution?

Tower Bridge company was peddling appren-

Tops can help you sell

IF you are in your early thirties, and redundant or fed up with your job, then Garth Spiers could help. He runs a 12-week Tops course in computer

"Twenty-eight, 30 or 35 are excellent ages," Spiers said. "People of this age generally have a family, so they are hungry and have high job commitment."

People of this age are the easiest to find jobs for, Spiers claimed. But the course has proved less successful for younger people, especially the few Spiers has taken on from university. "It has something to do with work mentality," he said. "People at university are spoon-fed." The first salesmanship course finished in May, and since then 15 of the 20 on the course have found jobs.

There were some older people on the course too, including a printer of 55 who had been made redundant. "He was at a very low cbb," said Spiers. But he is one of the lucky ones, and now has a job as a sales manager for a printing company. There was a need for someone with experience of micros, as the company

was computerising its print operation.

Most of the jobs found by people on the course involve microcomputers, said Spiers. But a few of the jobs are outside the computer industry. personal development, some people jump at jobs peri-

pheral to information technology," he said.

But a balance must be kept. "If everyone got jobs outside IT, the government would not spend the money," said Spiers.

The course is open to technical people who want to learn how to sell, or to salesmen who want to change to computers. No particular qualification is needed,

but Spiers insists on some business experience He can afford to be choosy. More than 100 people





The Rutherford machine room . . . Is there life in the vicinity of Vega?

Programmer joins a recruitment agency

CONTRACT programmers are often lured back into permanent work when they click with the company to which they have been assigned. This state of affairs is clearly not to the liking of the contractor will often have more than five years' experience of applications. But he wants to keep up with the contractor will often have more than five years' experience of applications. But he wants to keep the days when a Cobol proclearly not to the liking of the

clearly not to the liking of the contract recruitment agencies, which are constantly losing their best people to client companies.

But contract programmer Roy Hills moved against the tide by loining the agency that found him work. Hills is now the programming specialist for the young agency intercity Gonsultants, which last autumn was one of the first firms to move into the World Trade Centre near London's Triag said this did not mean his

personal contact at the end of the contractors at work.

assigned. This state of affairs is clearly not to the liking of the contract recruitment agencies, which are constantly losing their best people to client companies.

But contract programmer Roy Hills moved against the tide by joining the agency that found him work. Hills is now the program work. Hills is now the program work. Hills is now the program who go back to permanent tive, but it comes down to service.

But contract recruitment agencies, which are constantly losing their best people to client companies.

But now the programmer Roy in Leeds But London is the place for an ambitious young agency, in the aircraft industry. Trigg asserts: "It is more competitive, but it comes down to service."

But contract recruitment agencies, which as lieves that overheads must be kept the days when a Cobol programmer with two years on the bench could pick up an easy first contract. The agency was set up last year in Leeds. But London is the place for an ambitious young agency, in the aircraft industry. Trigg hopes to win new cuistoms tive, but it comes down to service.

ers by competing with software houses for fixed-price work. This tive, but it comes down to service, The agency now has almost 60 and hiring people to write the solls.

Workplace is compiled by Philip Hunter

SEPTEMBER 12-14 Advanced Fortran 77 is a course to staff with a basic under-lightly of Fortran. It is run by cannot Data, takes place at the safe place at the safe place at the safe place at the safe place. London, Batcler 11 637 2191. The Status Users Group annual conference takes place at St Peter's College, Oxford. Fess are £45 for members, £55 for non-members. Details: Jim Hetherington, (0532) 737475.

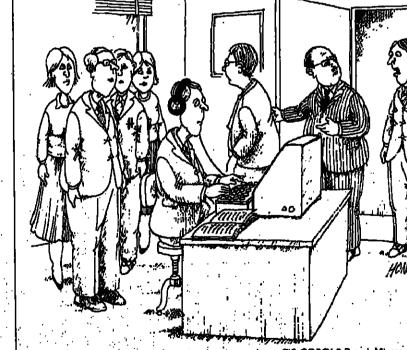
Details: Ray Balmer, (0925

Oulton, (061) 228 6171. from Jackie Barclay, 01-637 2171.

Network Protocols is being run agement Development at the Royal Garden Hotel, London, De-

Network Design is a seminar run by Frost & Sullivan. It takes place at the Mount Royal Hotel, London, and costs £425. Details: Carolyn Budd, 01-486 0334/5.

The Advance Cobol workshop for programmen with some exper-Control Data Institute, London, Coat is £275. Details: Jackie Bar-



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CP/M 2.2" (Trademark of Digital Research Inc)	٠.	(Trademark of Di	gital	Reutaro	h (nc)
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(Trademark of MicroFocus) (Trademark of Microsoft Inc)

ICLINFOPOINT, ICL HOUSE, PUTNEY LONDON SWIS ISW.

Word processing with WORDSTAR® (Trademark of Micropro International Corp)

ERS

Amid the euphoria surrounding the continuing price cuts on micros, one salient point is often missed - the processor and its software may be attractively priced, but a halfway-decent printer could set you back by two or three times of which many are still in use, through the amount spent on the micro.

Although it is the computer that grabs the attention, without a printer it is virtually useless for business purposes. Despite increasing use of online systems in large data processing installations, demand for printers from small businesses has doubled in the last year.

Between 170,000 and 200,000 units were imported in 1982 and, if current trends continue, imports will be a record

400,000 in 1983. The UK had a trade deficit in printers of about £49 million for the first five months of this year.

There is a staggering diversity of printers on offer: from the humble teletype, daisywheels and line printers, to matrix devices, lasers and ion deposition prin-ters capable of printing over 200,000 lines a minute of excellent quality — at a

There is a limited demand for highvolume lasers. It is not worth investing £200.000 or more on large-scale laser equipment unless at least three million pages a month are produced. But economy lasers aimed at the word proces-

sing and small data processing user are becoming available from several manu-

It is unlikely that lasers will ever compete directly with daisywheel and matrix printers on a cost per unit basis, but high resolution, a 2,000 line-a-minute capability, and a relatively low price will tempt

Today's printers incorporate a high level of new technology and in-built intel-ligence, and this hitherto conservative branch of computing has become one of the most innovative and competitive. Innovation, and rivalry between manufacturers, is bound to lead to cheaper,

Technology brings more options for the business user

Greater speed, lower prices and high quality will intensify competition in the printer market, says Della Bradshaw in this overview

WHAT types of printer are people going to buy for their computers? Will dot matrix printers and daisywheels continue to dominate the dominate of the print head, which or will users switch to lasers and

The experts cannot agree on an answer. One recent report predicts that the dot matrix area printer will be in greatest demand, be-

Another report published at almost exactly the same time says that laser printers at prices under £8,000 will be all the rage in a few years' time, though no one has yet produced one at that price. What is certain is that, as the

number of computers increases, printers make two or more passes the number of printers will increase as well by up to 25% a year between the dots are filled in with for the next three years or more, more dots. These printers are of-with the prospect of sales tripling ten referred to as near-letter-qual-

sales will be at the lower end of the printers, which are printers that market - in desk top and home computers — so dot matrix prin-ters will remain popular. It is

The biggest problem with dot

needles in the print head, which are fired at the ribbon to form dots. The more dots, the higher quality the print. Cheap printers have a matrix of five by seven dots. They are legible, but there are problems with letters such as p and q, where the descender is not always clear. The best matrix made is 9 by 14 but a matrix 24 dots in depth should be on the market by the end of the year, and at least one firm says it will make a matrix 36

over the same line, so that the gaps ity printers. (They should not be The main growth in computer confused with the bi-directional

dots deep.
To improve print quality some the lower end of the market.

can print from either edge of the likely that nearly 300,000 will be matrix printers is noise. Some control keys. As for reliability,

produce quieter machines. Anadex's Series A DP-9500A and DP-9501A printers are claimed to operate at less than 55 decibels.

Speed and reliability are most important. Typical speeds for dot matrix printers are 200 to 300 characters per second (chps), compared with 30 to 40 with dalsy-wheel printers. If the printer can produce both DP and near-letterquality printing, the latter will be slower - probably about 100

Big names in dot matrix printers Diablo, Newbury Data, and Zenith Data Systems - a US company, which recently decided to manufacture in Ireland for the European market. But Japanese companies, including Bosom, Brother, Iki and Mitsui, dominate

Mitsui first demonstrated its dot matrix printers at Compec last year. The MC2100 and MC 4200 offer pin-addressable graphics, 167 character set and touch-sensitive

characters on a daisywheel.

The main question at the lower end of the market is: Are users prepared to pay more for a daisy-wheel, and sacrifice speed, for the ICL, offer band printers as a stan-

Diablo, Qume and NEC lead the daisywheel market, with Ricoh and typewriter manufacturers,

法国的政治的 医阴茎畸形 网络沙漠滨海峡 医二种动物 计多数分类 化二甲基乙烷

Mitsui guarantees that its nine-pin head will produce at least 100 mil-

Daisywheel printers are meeting stiff competition from the better dot matrix printers. But daisy-wheels are best for top-quality paper to reveal the paper's black core. The disadvantages of thermal printers are the need for special documents as required by solicipaper and its size, usually allowing tors, for example.

The daisywheel was designed to maximum of 40 characters per

replace the golfball printer, which is too slow for most computer applications. The letters are on the ends of spokes attached to a central hub. The spoke is flexible and, when it is hit, it makes an impression like a typewriter key. First made of metal they are now usually plastic, the characters themselves being in a harder plastic than the

spokes, for durability.

Like a golf ball, the daisywheel must be changed when a change of characters is needed, whereas for dot matrix printers only some extra RAM is needed to program in a new font or range of characters. ters. Usually there are only 96

Daisywheel printers are fast enough for word processors but of all uses of printers, and it is unlikely that the daisywheel will be able to stave off competition be able to stave off competition. It from the dot matrix printer.

and larger computers.

Ink jet printers, which use tiny droplets of ink to form the characsuch as Olivetti, Olympia, Triumph Adler, Smith Corons and Brother, strongly competing, Brother is a good example of a ters have one big advantage over other printers — they can print in coloured inks, without the Brother, strongly competing.

Brother is a good example of a typewriter company that has gone into printers. It has been exporting work is not allowed down by the dissywheel printers to the UK for less than a year, but is already selling 500 a month. UK sales director Jim Kitimi claimed that by next year Brother would have the biggest printer marketing operation in the UK.

Coloured inks, without the contact with a toner brother is attracted to the charged toner is attracted to the charged toner. It is already to the ferred to the charged toner is attracted to the charged toner is attracted to the charged to the charged toner. It is attracted to the charged toner is attracted to the charged toner is attracted to the charged toner. It is attracted to the charged toner is attracted to the charged toner is attracted to the charged to the charged toner. It is attracted to the charged t

printer market is the magnetic printer. Honeywell Bull markets one in France, which operates at Thermal printers are becoming popular because they make no noise. They cost under £1,000, about 6,000 lines per minute and and operate by burning away the aluminium coating on special

The ubiquitous daisywheel - top quality but slow.

ainly for microcomputers, and

One of the main

advantages of the

daisywheel over the

dot matrix printer is

the lack of noise. This

is a reason why other

non-impact printers,

such as thermal

printers, are becoming

popular.

Sinclair's is probably the most

uses a character set on an easily

changed metal band and operates

gives letter quality.

Most revolutionary is the laser printer. Still rare, it operates by burning a row of dots on a sens tised drum. These dots are then transferred to ordinary paper lectrostatically, as with a photoco-The thermal printer is popular

Laser printers can cost as much as £100,000 and are used only for very big computers or by lims which need a big output, such as

printing bureaux.
Until recently laser printers
have been available only from large computer manufacturers and re-tailers, such as Hewlett-Packard and ICL. But earlier this year a £10,000 laser printer was intro-duced by Lombard Services, and it is thought that amplies and cheaper is thought that smaller and cheaper aser printers will be flooding the market in the next few years, especially with the introduction of 256K chips.

General users will then have access to 900 line per minute printers, which give up to five million

dots per A4 page. An alternative is An alternative is the ion-deposition printer from Check Technology of Basingstoke. Its Checktonic printer places a charged pattern on the dielectric surface of the image cylinder. The image is placed as a series of dots, 240 per inch, in a way similar to the scanning of a TV screen, at a rate of six megadots per second. The cylinder dard peripheral on their medium megadots per second. The cylinder rotates through 1/240 of an inch

and another pattern is deposited.

Then the rotation of the cylinder brings the charged image into contact with a toner brush, and toner is attracted to the charged



Daisywheels get the needle from high resolution matrix

Just as William Caxton's printing press presented a serious challenge to scribes of his day, multi-media printers pose a threat to established printing technologies in the 1980s, says David Casey

there is no single market for output devices, as a 7×5 dot matrix little threat to a manufacposes little threat to a manuac-turer of 2,000 line per minute chain printers. This observation may have been true in the past, but these complementary product groups now represent divergent technologies in a convergent mar-

When data processing was an activity remote from the executive and his or her secretary, the famifar green listing paper with its tractor feed edging was accepted as the only method of generating in-formation in hard copy. If the data was a component of a text-based report, columns of figures had to be copied laboriously on to a type-

The innovation of the word processor did little to case the bur-den: the early standalone machines were not able to communicate with more tophisticated computers.

The current trend towards integrated business systems and office twomaton is proving the critical latistagineter activity. While the cost of information processing power has been falling logarithm tically over the past live years, plates able to achieve an aesthetic stadard of output have remained obtinately expensive. Qume and Diable daisywheel machines, for cample - the successors to the golfball printer in letter quality apions – are often more expensive than the processor unit of

Apart from cost, letter-quality devices are inherently slow and therefore unsuitable for printing drafts of material for correction before final output. Typical daisy-wheel printer speeds are be-tween 25 and 50 characters per second (chps) — twice the speed of the most sturdy golfball printer, but a snail's pace compared with a

The business systems market is perhaps the greatest stimulus to the development of multi-media devices, able to meet the demand for high-speed drafting and letter-quality reproduction. As the cha-meleons of the information technology marketplace, these printers switch instantaneously from dot matrix to typographic quality to medium resolutions nedium-resolution graphics -

Unlike a conventional dot printer, with its rectangular matrix of points, the multi-media machine senerates its image from a single low of needles. Each pass of the head lays down part of an image; subsequent runs with the head fractionally displaced improve the cutplit quality at the expense of

In building up a character set from multiple passes of the head, a headle matrix printer is not subject in the manna printer is not supposed. to the same restrictions on type-style as either a daisywheel or a dot matrix. Provided there is sufficient matrix. Provided there is sufficient capacity in the printer's on-board memory, several typefaces can be held simultaneously—for output within a single line of text if required. More than one character proportionally spaced output presents perhaps the only challenge for a dalsywheel printer. The lenge for a dalsywheel printer. The system has to refer to a look-up of the computer of the life and a top-quality daisywheel is than a top-quality daisywheel is than a top-quality daisywheel is the system has to refer to a look-up of the life and increases unit costs will fall to table to determine the number of the life and increases unit costs will fall to the life and the life

a centimetre in height.

words a minute). What the manufacturers describe as "intermediate quality" comes off the machine at 102 chps in two passes, while letter-quality printing takes four passes, dropping the speed to between 30 and 50 chps — the upper end of the daisywheel range.

Real Time Printers of Cambaches distributor that

berley is a Sanders distributor that has developed its own software routines to digitise typefaces: the early needle matrix printers had met the same resistance as the Spinwriter and daisywheels — a

limited selection of typefaces.
Real Time's managing director
Mike Johnson outlined one benefit that has come from in-house digitisation. "Although the manufactur-ers claim 390 chps, we have been able to develop a 500 chps font. Working with a pitch of 20 characters to the inch, the output is built up from six of the seven needles in the head."

Typographic quality at the 500 chps level is minimal, with descenders (lower case i, p and y, for example) taking a single row of dots. Conceding that this face has limited applications, Johnson added that there is a higher quality

The business systems market is perhaps the greatest stimulus to the development of multimedia devices.

version made up from four passes, but at only half the speed.

Generating their output from bi-directional passes of the printing head, the Sanders machines run at either 33 or 66 cm a second. They have to maintian their precision despite stopping, reversing and accelerating back to full speed in a lcm buffer zone. Johnson described some of the technical problems that the de-

signers have had to overcome.

"There has been extensive research into the drive circuits for moving the head across the paper and fixing its vertical position. The needles are controlled individually - their firing can be delayed or

single command, for example, to select the correct position for the spinning print wheel. No signal is needed to choose the typeface or typeface of the spinning the 5/00 as a graphics device requires a front end that can device requires a front end that can device requires a front end that can device requires a faster image of the illustration to be plotted. The signal is batched out six scan lines at a time, the image being made un from a 64. typesize — two parameters that have to be specified when handling a system such as the Sanders machine.

with products as diverse as golf-bill typewriters and electronic typesetters, the British printer market appears to lack a coherent identity. Suppliers maintain that identity as simple market for out. puter whenever changes are to be Single-pass character sets at the lower limits of legibility are generated at up to 390 chps (about 4,500 words a minute). What the manuswords a minute). What the manuswords a minute of the printer of the printer. Apart from the most basic drafting applications, where line length and typing pitch are immaterial, the output stream must contain sufficient coding to define layout features such as margins, tabs, underscores and emboldening.

Accepting that there are computers that cannot handle meaningful escape character sequences, Sanders developed a readable command language to drive the \$700. All the symbols in the instruction set are based on mnemonics, followed by numerical parameters where required. These codes can be output as hard copy to retain an accurate description of the instructions within a particular file.

The manufacturer has also retained its escape sequence lan-guage, which appeared on the original Media 12/7 machine, the forerunner of the S700. Commands in the file are indicated by an escape and an Ascii character an easier instruction for a compu-ter to generate, but not so logical for the operator to decipher.

Depending on the software available in the computer driving it, a needle matrix can act as ar intelligent device or a slave prin-ter. The machine's internal logic is almost a necessity for handling proportional spacing, or when two different point sizes and types of character set are to be run into a single linc.

Switching into fill mode on the Sanders \$700 will ignore the carriage return and line feed signals within an incoming data file. The system calculates the character fitting and incritisation (creating a ting and justification (creating a flush right hand margin) for each line in turn. A specific code is required at the end of every paragraph to break the logic and force a carriage return where one is

required.

The advantage of leaving the printer to handle word wrapping printer to the state of and justification is that it does no matter how many font changes are made within a paragraph — the inter-character spacing will be op-timised by the printer's own rules.

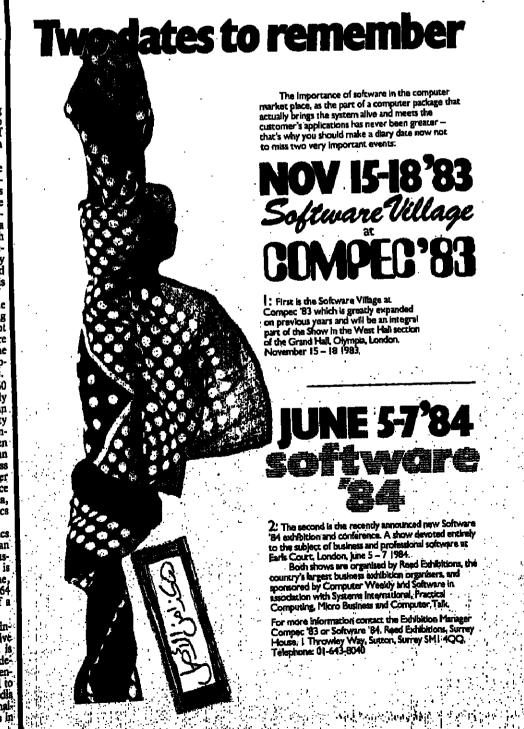
With an output resolution of 960 dot positions an inch horizontally and 288 vertically, the S700 can serve well as a medium quality graphics machine. In no way comparable with the output from a pen advanced to make sure they all strike at the same time even if they are not all perfectly in alignment within the head."

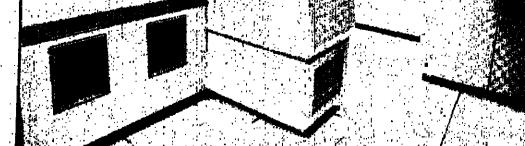
Driving the printing head on a needle matrix is far more difficult than with a conventional dot matrix or daisywheel. It takes only a single command, for example, to ncedle matrix is an

the image being made up from a 64 character graphics set in one of a



Caxton demonstrates his press to King Edward IV and his queen





Lasers can make light work of that DP output

"laser" has become an everyday word in the English language. The emission of a parallel beam of light from a tube of gas has had dramatic effects on many branches of technology. Medical applications have been highlighted — the energy carried in a filament of monochromatic light may, for example, be used to weld the most

In printing, the energy-carrying potential of a laser is less important than its ability to expose high definition patterns on a sensitised surface. The cross-sectional area of the light beam can be controlled to fine tolerances, to give very high

A British printing industry manufacturer, Monotype International, was the first to tap the potential of laser beam technology in typesetting with its Lasercomp in the 1970s. In this machine and its

it scans across a photographic film to build up an image. Running at up to 2,000 scan lines an inch, laser setters are still expensive output devices suited only to commer-

cial printing.

The principles of laser setting have more direct applications in the computer industry when combined with photocopier technology. In a conventional photocopying system, light reflected from a source document de-sensitises a charged drum. Toning powder analogous to printer's ink - adheres to the parts of the drum where the image is to be created, and this is transferred to a sheet of

A family of output devices is emerging in which a photocopier drum is discharged with a modulated laser beam. The principle of laser composition is simple: a beam of light from a low-power laser is deflected uniformly over

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image is set.

The computer supporting the

scanner controls the output signals from digital typefaces held in memory, arranging the data so that each line can be fed in sequence to the modulator. The modulator is an electronic switch: rather than close off the laser gun whenever there is no pulse required on the copier drum, an electronic circuit deflects the beam away from its

For all the simplicity of its concept the laser copier is a highly ophisticated piece of equipment. haracters to be output are sliced into horizontal segments equal in thickness to the laser beam itself.
To build up an image 1 inch high,
a laser copier might make 600 scans across the film

Xerox is one of the pioneers of laser-copying - its 9700 machine

aimed directly at the word processor and small data processor user. Other photocopier suppliers, including Canon, have made available their technology to OEM manufacturers requiring a print' engine for laser copier developments. The Japanese Mary engine for laser copier developments. The Japanese Matsuchka machine (taken as a conventional copier by suppliers such as Panasonic, Olympia and Ronco), for example, is the base for the Lombard L30, a British laser system launched recently. Developed by Laser Imaging Systems, the L30 was engineered to the production stage by Lombard Services, which now markets the laser copier in the UK.

In the Lombard machine, the

a graphics-quality output from

mainframe and minicomputer

front-ends. There are now more

than 20 of these machines in the UK; at least half of them in com-

puter bureau operations. Siemens of West Germany and ICL market

another high-capacity laser

system, again as an alternative to

line printers on their larger com-

£100,000, the early laser copiers posed no serious threat to estab-

processing and word processing.

Accepting that there is a finite de-

mand for high-volume laser prin-

ters, the manufacturers have been

developing economy models better

suited to the business systems mar-

ket. Xerox, for example, has pro-duced a range of these machines

the 9700, with the 2700

With a capital cost in excess of

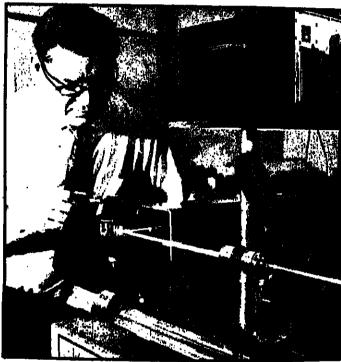
output devices in data

photocopying light, lens and glass platen are removed and replaced by the laser tube and its control system. With a stationary laser, a moving deflector is required to scan the beam over the full width the drum: to handle an A3 sheet, the image must remain consistent over a length of almost 12 in. A rotating polygon in the path of the beam reflects the light along one line at a time. In the interval between sweeps, the machanism between sweeps, the mechanism has advanced the sensitised surface a distance equal to the thickness of

The laser printer is mechanically a simple machine, but its effectiveness is determined by the quality of the spinning polygon. Lombard accepts that machining the polygon to the required degree of accuracy was the major obstacle in the development of the L30. It was easential that the facets were square to the shaft and relative to each other.

The monochromatic 5 milliwatt helium-neon laser beam has a cross-section of approximately 0.04 in (1 mm) when it is generated, so that it must undergo further focussing before it can be bequent down to a ringulate about brought down to a pinpoint about one twenty-fifth of that size. This resolution of 600 lines per inch is double that of comparable copierbased machines, and has neces-sitated the development of a high-resolution toner, Gestemer has

For the monk, 21,000 minutes per line . . .



. and for the laser, 21,000 lines per minute.

near to its optimum, data must be input continuously at a high rate. Front-ending the Lombard machine, a computer has to be able to load an A4 page in 1.5 millise-conds. If throughput fails below this rate, the typeface does not stay loaded in memory, so the printer slows down.

Laser typesetters have achieved a measure of success in the printing industry because there is an extensive range of digitised typefaces. The scope of these systems is at least as great as on an optical phototypesetter or one generating images on a CRT (the alter-

To build up an image one inch high a laser copier might make 600 scans across the film

native technologies to laser setting in commercial print production). Character sets for laser copiers are rather more limited. Lombard, are rather more limited. Lombard, for example, is currently offering only three fonts on line. With italic and bold facilities, the range is extended to a dozen styles. The company is planning to acquire fonts from a printing industry supplier, which would supply the digitised character sets on tape, disc or ROM. Lombard will retain its standard fonts on ROM, however. Files from a computer or word

Files from a computer or word processor are sent down to the resolution toner. Gesterner has produced a new non-toxic drum to a matrix printer or daisywheel. The print parameters, such as esensitive to the wavelength of the laser beam. It replaces the selection was surface used in conventional photocopiers. hotocopiers menu. Paper size and exposure, as For the laser printer to operate on a conventional photocopier, can

be controlled from the keyboard

where the file is created.

Lombard has linked the Fortune micro to the L30 as a frontend device, but the printer is being made available to OEM distributors for incorporation in their own business systems. The company is providing the necessary hardware interface, and is supplying sufficient information for the ORM to write software to drive the printer.

Laser printers such as the L30 have a board potential market, from high-speed data processor output, traditionally covered by line printers and matrix printers, line printers and matrix printers, through word processing up to inplant phototypesetting. The inventor of the L30, David Viner, conceived the system with word processors in mind, providing an alternative to impact printers with the 600 lines per inch resolution. The combination of this high resolution and an output speed equivaution and an output speed equivant to 2,000 lines a mi

cated a broader potential.

Jeff Yallope, Lombard's managing director, sees data processing as the main market. "Given the price of around £12,000, the system will have only a limited appeal to word processor suppliers. The typical application would be in a large integrated system or where the laser tegrated system or where the laser printer will be a peripheral on a

With end-user prices for laser printers falling dramatically now that systems are being based on existing photocopier technology, it existing photocopier technology, it can only be a matter of time before this type of output device is a standard Item in every word processo supplier's catalogue. The price will never match that of mass-pro-duced daisywheel machines, but there is a sector of the market for which the quality of laser printing will ourweigh the cost. PRINTERS



Thorn EMI specialises in

methods, as the information to be

printed is already held by local

authorities on computer tapes.

that means no wasted stationery.

Its benefits against the line prin-ter include a wide range of founts

and the ability to print sections of a document in bold typeface.

To make large numbers of the

same letter more personalised Thorn EMI can also digitise a sig-

nature, which can then be repro-

duced by the printer. Similarly,

material for its customers, many of

an average of about 3p per side.

derway last March, having bought

it can be edited very easily."

Bureaux with lasers are taking the printing strain

The low cost, flexibility and speed of laser printing have enabled third party bureaux to spring up nationwide . . . Sarah Underwood finds how they operate

THE production of high quality printed material has for a long time been the preserve of the UK's printing documents that are all slightly different from each other ter, third party printing bureaux have grown up around the country car manufacturers. offering customers not only good quality results, but also flexibility and fast turnaround times at a rela-

systems can fill many of their requirements, particularly for internal documents, with line printers. There are few which can afford to spend more than 100,000 on a printer that will be used occasionally to produce documents for customer consumption, such as manuals, price lists and

Besides printing for external customers, Bye's division also This is where printing bureaux prints payrolls, invoices, state-ments and personalised publicity for other divisions within Thorn EMI. Although the 9700 can only print in black and white, it can print on to coloured paper and that have invested in laser systems

Unlike traditional printing firms, which make up individual plates for every page, they can produce small quantities of documents with a large number of pages at low-cost.

They can also "publish on denand", saving companies the cost

This is a growth market. Lasers are getting cheaper and more accessible.

of having large numbers of docu-ments printed in one print run, only to find that data has become and that another set of plates has to be made up at the printers before an up-to-date version of the document can be produced - again in large numbers if economies of scale are to be made.

A further reason for the emergence of laser printing is the increasing use of computers within business, industry and government departments. All produce computer tapes containing the information to be printed — ideal lodder for a least mining the logder for a least mining the odder for a laser printer.

As George Wormald, product manager of Lasertron, the Jaser printing bureau service of the Rank Hovis McDougall subsidiary, RHM Computing, ex-plained: "Nowadays a lot of data is already digitised and on magnetic media. So by using a laser system it does not have to be re-keyed."

Laser printing also beats tradi-tional methods in being able to produce personalised versions of standard letters and forms. Jack offers a bureau service, comfor example, to 100,000 different names and addresses.

"But if the letters were all going

"But if the letters were all going to the same person, at the same place, we couldn't compete with an ordinary printer."

Like many of its competitors, Thorn RMI uses a Xerox 9700 laser printer and also has a mainfrance computer, at Thorn a Honeywell DPS 870, to handle data processing. Originally set up to service Thorn RMI's internal requirements, the group's DP division now fills about half its printing time with work from frame, allowing work being processed to be printed straighta-way or stored on tape for later ectvice Thorn EMI's internal requirements, the group's DP division now fills about half its printing time with work from outside companies.

The 9700 runs off tapes generated from a wide range of customers in writing the software necessary for conversion.

Applications.

microcomputers and very small manuals, self-user guides, techniminis, which cannot generate standard tapes, are excluded from ment reports and short-run bookwhat can be printed.

page was the average cost of printing.

He said: "The market we've gone for successfully is not for glossy brochures, but in areas which have not been in print before because they were too difficult in terms of average forms."

of the output from its DP bureau service, but it now has two Xerox 9700s which are available to customers who send in computer tapes for printing.

Scan Laser Printing, set up late for because they were too difficult in 1979 on the edge of the City, or 6250 bpi can be handled at computers. - electoral rolls for local authorities, personalised letters for finance houses and recall letters for ter in these applications, according to Bye, include its speed and the of data; also those areas which had been using traditional printing, high quality of the results. For tasks such as printing electoral even though it was being done from computer output." rolls the printer is also cheap in

Another company that has encomparison with conventional tered bureau printing is Comshare, traditionally known as a time-sharing DP bureau and more re-

tapes for printing.

Scan Laser Printing, set up late in 1979 on the edge of the City, claims to be the first dedicated printing bureau to start up in the UK and the first commercial user of Xerox's 9700 laser printing system in Europe.

With a staff of 20 and over 100 customers, it now has two 9700s vith a capacity of up to one million sides of printing a week. Peter Corke, co-founder and a

joint director of the company, said: "We are entirely a third party 'fixed data' on forms very easily, as the forms are held electronically — laser printer to produce hard copy bureaux — there are no other com-

the particular copy. Some of Scan's 20 staff are de-

voted to software development, the products of which are sold throughout Canada, the US and Europe. One of its recent offerings is a file maintenance package.

which takes less than 10 minutes to dump all the systems' files for back-up and security, against the three hours needed using Xcrox's

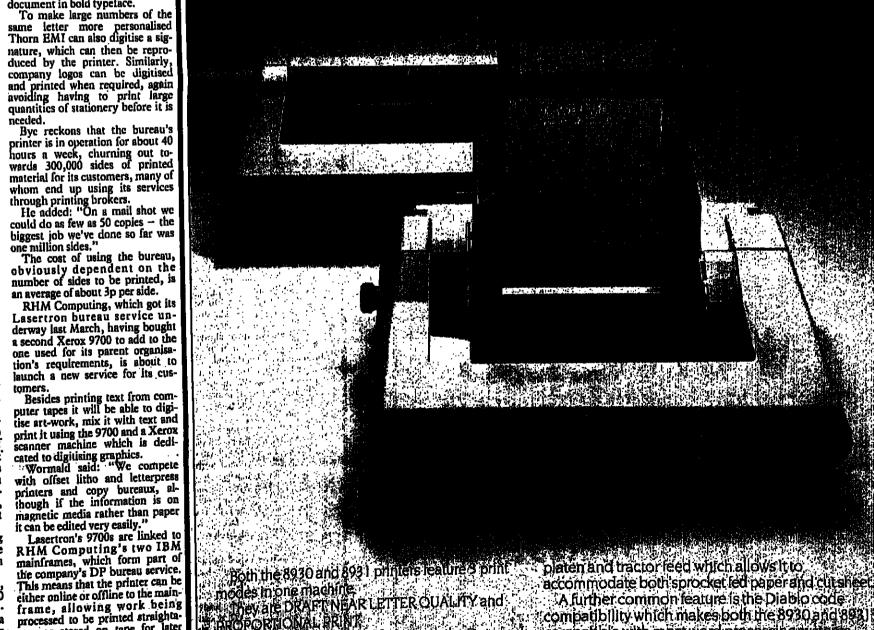
Although a growing number of major vendors now supply lase printers, the Xerox 9700 has found or 6250 bpi can he handled at Scan, which can turn work around

avour with the bureaux.

Corke commented: "The IBA The cost of printing ranges from Ip to 10p a page, depending on the volumes being produced and the speed at which the laser can handle 3800 and the Siemens machines just don't provide the same facilities — they are really line printer replacements

> Not surprisingly, Xerox runs laser printing service through copy bureaux and one thing it will Sarah Underwood is computer edi

A COUPLE OF DOUBLE-FACED PRINTERS.

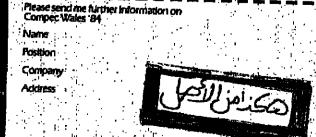


They are DR AT NEAR AT PROPERTY OF CORNEL WALL BROWN AND A LITTLE BETT THE DETAIL AND A LITTLE BETT THE DETAIL AND A LITTLE BETT THE DETAIL AND A LITTLE BETT THE RECEIVE AND A LITTLE BETT THE BETT THE

A further common feature is the Diablo code compatibility which makes both the 8930 and 8931 compatible with most word processing systems. Ring now for more details

NEW TILL TO THE PRICTORD

COMPEC **WALES'8**4



the prints ably come abroad. Printers made in 1. Sold in the UK prob-

During the first five months of 1983, over [40,000 printers were imported, which was double the number the corresponding period in 1982. The statistics do not differentiate between different types of er, so this figure includes so: ticated ones as well as cheap ones used with games and

If the trend is maintained, imports during 1983 will reach a record figure of between 350,000 and 400,000, compared with 200,000 in 1982.

In terms of value, there has also been a marked increase in imports, though less than the rise in because of severe price-Thus, from January to May 1983, imports were, at over £70 million, up 50% compared with the same period in 1982.

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association's aims and objectives phone Mr Michael

iate. If you are not already a

Attendance in 1983 was up 25 per cent

on 1982. And 1984 is all set to be the

biggest and most successful to date.

Association and 'Systems International', Peripherals

Through a massive publicity campaign using all

84 has justifiably been named the only specialist

Japan now leads in printer sales. In the first five months of 1982, its sales to the UK reached a record of over 80,000 - nearly three times the figure for 1982. These imports

The struggle for sales ters, such as Sinclair's, although the dividing line is not easy to draw. A good way to estimate the market is to analyse import trends, as statistics for these are available from official sources. Over 20% of

Over 80 per cent of printers sold in the UK now come from abroad, reports John Aczel

significantly to maintain their sales at satisfactory levels.

During the first five months of 1983 the average price of an im-

ported printer was about £500, compared with nearly £650 a year earlier. (This is not the price paid by the user, as it does not include

wholesale and retail margins;

It is expected that prices will fall further, particularly for daisywheel printers. The quality of these is being improved, but their prices are coming down rapidly, due to strong competition from many Japanese firms

sented about 55% of the market. their American competitors in Imports from other Far Eastern countries, Hong Kong and Singapore, have also been increasing. Deliveries from Hong Kong have gone up particularly fast, though the total is still relatively small.

The US has maintained a strong resister in the market for paintage.

position in the market for printers - the number two in terms of volume, representing about 20% of imports by volume. But this share has shown little change over

the past year.

By value, imports from the US were still ahead of those from Japan, because US products cost more. But if Japanese manufacturthe figure for 1982. These imports were worth £18 million and represent rate they will soon overtake

Europe have also been increasing but they have been well behind Japan and the US. Sales by the. Netherlands rose markedly to over 15,000 — about triple the figure

for the previous year. Sales by West Germany nearly doubled to over 4,000, but de-liveries from France and Italy fell significantly

Competition has been growing even fiercer, which has been reflected by the considerable fall in prices. Some of this fall has been technological improvements, but some manufacturers have been reducing their margins

Deliveries of printers from

nevertheless, the drop in prices has been substantial.) It is expected that prices will fall further, particularly for daisywheel printers. The quality of these is being improved the prices are coming down prices are coming down rapidly, due to strong competition from many Ja-panese firms.

Britain has been increasing its exports of printers, though the figures include re-exports. During the first five months of 1983, 45,000 printers were exported, compared with only 13,000 in the same period in 1982.

Many of these exports were

small printers, particularly printers used with Sinclair machines. The average price was low, but they boosted the volume figures.

The value of printer exports during the first five months of 1983 was £21 million — up 55% on the same period of 1982. Useful gains have been made in some Western European countries, particularly in West Germany.

Deliveries to Germany rose by over 70% to £3.3 million, while those to Italy reached a record figure of nearly £3 million. Exports to the Benelux countries and

ports to the Benelux countries and to Spain were also up.
Sales of British printers to the US have been helped by the weakness of sterling against the dollar. Deliveries to the US were £2.2 million in the first five months of 1983, representing 10% of British printer exports. British exporters are expected to increase their peneare expected to increase their pene-tration into this key market during

the next 12 months. Export prices have been under pressure and dropped to an average of around £470 in the early part of 1983. Compared with a year earlier this was a fall of about 50%. But the composition of exports has changed considerably, as the number of small micros has rapidly increased. This has reduced the average price of printers sold abroad, but British exporters have also had to trim their margins because of strong comparation. £49 million in the printer sector during the first five months of 1983, compared with £32 million in the same period in 1982, though by volume imports exceeded exports by nearly 100,000 units.

This gap is unlikely to be reduced significantly and may grow during the coming months. For the whole of 1982 the deficit was £100 million. For the current year, there may be a deficit of over £150

Most forecasts for the market for printers are optimistic. International Data Corporation expects growth of about 24% by volume between 1982 and 1988. According to Kris Wiches to Kris Wicka, managing director of the UK subsidiary of IDC, the market for printers used for business purposes may total over 600,000 in 1988, worth nearly £1,000 million (about £650 million

Table 1. BRITISH IMPORTS OF PRINTERS (BY VALUE) Jan-May Jan-May 1983 1982 £000 £000 £000 £000 Austria 320 353 Benelux 443 256 Lanada 237 118 Denmark 89 153 Irance 2,307 5,058 Bermany (West) 2,107 2,445 Lanada 3,696 3,351 Lanada 3,696 3,501 Lanada 3,696 2,770 Lanada 11,256 2,770 Lanada 1,256 2,770 Lanada 3,473 3,717 Lanada 289 136 Lanada 23,786 14,598	Table 2, BRITISH IMPORTS OF PRINTERS (BY VOLUME) Jan-May an-May 1983 1982 1983 1982 1983 1982 Austria 577 351 Benelux 238 156 Canàda 194 176 Denmark 182 96 France 3,274 8,233 Germany (West) 4,282 2,185 Hong Kong 3,119 61 Ireland 989 2,292 Italy 2,593 4,238 Japan 80,166 30,531 Netherlands 15,653 4,134 Singapore 1,626 1,001 South Africa 206 3 Sweden 1,991 1,136 Switzerland 630 200 US 26,724 14,517
---	--

at today's exchange rate). The growth in value will not be as fast

as by volume, due to price falls, but, says Wicka, a rise of at least 14% a year in real terms is likely

up to 1988.
IDC thinks that most types of

printer will sell more but that the main increase in demand will be

for daisywheels, while for dot mat-

rix impact printers, he expects an increase in demand of 22% a year.

A fast rate of expansion during the next few years will be accom-

panied by tough competition.

Prices of some printers will fall sharply, possibly by as much as 50% for daisywheel printers, and

considerable rationalisation is

likely to take place in the industry.

Some firms have already been taken over, and only the fittest and

the most efficient will be able to

survive in the very competitive cli-

Table 3. BRIT	SH EXP	ORTS LUE)
ł	Jan-May 1983 £000	Jan-May 1982 £000
Austria	199	261
Benelux	630	200
Denmark	361	473
France	4,407	2,816
Germany (West)	3,335	1,855
Greece	51	91
Ireland	426	228
Italy	2,873	1,965
Netherlanda	1,644	229
Norway	335	130
Saudia Arabia	144	366
Spain South Africa Sweden	1,574 437	1,302 476
Switzerland US	765 444 2,236	480 254 613

]	Table 4, BRIT OF PRINTERS	ISH EXP (BY VOL Jan-May	.UME)
		1983	1982
1	Austria	405	150
	Benelux	1,225	148
1.	Denmark	1,145	313
	France	17,908	2,332 3,919
i l	Germany (West) Greece	7,748 45	98 272°C
	Ireland	549	294
	Italy	4.336	1,201
1 1	Netherlands	2,147	187
1 1	Norway	707	122
1 1	Saudi Arabia	245	43 836
	South Africa	332 1,989	642
	Spain Sweden	1,202	344
ı	Switzerland	1,169	248
IJ	US	1,881	643

Printer care boosts quality

y David Aldridge

THE printer has changed little during the computer evolution. It is a basic workhorse and its familiar output is frequently taken for granted. But a range of accessories can dramatically increase pro-

Loose and untidy cables are often found in the computer room, which are a danger to operators and other personnel. If there is an accident, hardware can be damaged too, if the interface connections are broken. Cables should always be labelled for easy identification, and should be neat and tidy in the special ducts now available for them, or secured with anchor ties and passed over horizontal surfaces and walkways in cable bridges.

All too often the minicomputer is baskets, or paper taxis. These hold individual boxes of paper, which is can easily be moved and distributed. When a change in line printer can promptly change the paper to ensure a rapid turnaround.

The dust from paper axis. These hold individual boxes of paper, which is can easily be moved and distributed. When a change in line printer and should be removed tregularly as the printer and should be removed regularly with a special cleaning kit. Dust can also

or microcomputer printer is on a cause the ribbon to become dry desk top. Through its constant noise, the printer will vibrate and lower quality images, and more in time the desk may break. Special printer tables are available to withstand the weight and cope with stress and vibration. Many provide for the printer to be permanently fixed.

Efficiency in handling and distributing line printer output can be much improved by using paper baskets, or paper taxis. These hold individual boxes of paper, which

The noise from a printer may trouble other workers. It is easily reduced by placing the printer in a sound cover. The best covers reduce printer noise by at least 90%.

When the printer is not in use, it profiled to its shape.

David Aldridge is Product Marketing Manager of Inmac (UK).

PRINTERS

THE daisywheel printer has been one of the most important advances in computer technology over the last 10 years – at least for the business user. For, without the daisywheel. there would be no such thing as word processing. The daisywheel has brought mass computing power to the greatest and most humble of offices.

The clear, easy-to-read, speedy output has made life easier for the executive and his or her secretary. Especially

for the secretary, who no longer has to type boring, repetitive reports, or scrap a morning's work because of mistakes in typing or because the boss has changed his or

Daisywheel printers were invented in the early 1970s and have since become such an important part of business life that much of what happens in a business is evaluated by the quality of its computer generated documents.

Often, all that customers see of a company is the paper before them. The image of the company is in the hands, or

COMPUTER WEEKLY September 1 1983 19

petals, of the daisywheel.

Developed originally for the dedicated word processor user, the daisywheel is now finding its way as an all-purpose high-quality printer into all but the largest installations. Even in these, there may be one on hand for the occasional

Daisy Daisy gives her answer to the office user's printing needs

For everything but the very top end of the market, daisywheels provide the quality on which businesses are judged, writes Mike Sawyer

signing equipment to position accurately the head of a disc drive over the magnetised disc.

He discarded the previous idea

of using pneumatic or hydraulic technology to position the disc and used instead a linear motor to improve accuracy. He also thought a linear motor might be a good way of powering a disc printer similar

to daisywheel technology was the microdrive, which used the idea

that had originated at Singer,

where the vibration due to its al

metal bracing was a limit on the speed and accuracy of the daisy.

The carriage was controlled by

which the character is held. Lee also improved the perform-ance of the disc carriage itself

in the production of the first dai-sywheel printer. Called the High-type 1, series 1200, the machine was capable of 30 chps. It had a Hightype 12-bit interface, cloth or film ribbon and an external power supply.
'The major feature of the High-

puter.
Manufacturers were under with a plastic one to make the machine lighter and faster. Be-cause the wheel could easily be changed the difference in durabilpressure to come up with some-thing more reliable than the Selectric and cheaper than a dedi-

tion of the moving font carrier, which did away with the cumber-some moving carriage. Working on the same principle as today's solf ball typewriter, the moving-lont carrier gave greater speed and

accuracy.
Meanwhile significant deelopments were occurring in

mmercial computers. The first massive commercial ber-crunchers emerged into the data processing dawn capable of outputting vast quantities of data, usually in the form of numbers or program listings.

IN the beginning was Henry Hill.

IN the beginning was Henry Hill. In 1714, Hill, an engineer, filed the first patent for a writing machine — the primeval type-writer — at the British Patents Office. Over 150 years later, Samuel W. Shole and Carlos Glidden, two Americans, began to market a machine which was the true father of the daisywheel prin-

true father of the daisywheel prin-

The Shole/Glidden machine had

all the characteristics of the mod-

era typewriter: upper and lower

most important, the moving car-

tiage controlled by a coiled spring,

happen to typewriter technology until the invention and commercial

daptation of the electric motor,

which speeded up the typing and removed most of the physical

revolution of the late 1960s and early 1970s computers began to find a place in many offices but existing printers could not produce documents of a consistently high The electric typewriter had been

interfaced into computers at this time, but models such as the IBM Selectric, capable of 12 characters per second (chps), although setting new standards for print quality, were doing a job for which they were not designed and were not sufficiently reliable.

Then dedicated word processors

case keys, radial type bars, rubbed covered roller, inked ribbon and, capable of producing high quality one-off documents emerged into strap and ratchet escapement.

E. Remington & Sons, of New York, sold 400 of these machines in 1874. But nothing more was to the business marketplace and the principle was established in business circles that it was possible to get high-quality print from a com-

> cated word processor.
> In the late 1960s Singer Business ity between metal and plastic --25-30 million characters for metal and 10-15 million for plastic — became irrelevant. In any case, plastic daisies were cheaper. Another of Lee's contributions

Machines introduced the idea of using a rotating disc to print from. The disc had a number of spokes, with a type character on the end of each spoke. Singer tried to print with the

disc in rotation or "on the fly", with a hammer shooting out to print through a ribbon on to the paper. But the quality was low.

Two engineers working at Singer were David Lee and Lon Israel. Following the problems with Singer's disc printer, Lee left to join Diablo, which at that time During the data processing

was manufacturing disc drives.

Lee was given the task of detime the carriage was moved back-wards, forwards or stopped, the cables exhibited their naturally re-

Lee did away with stainless steel cables and introduced a cogged belt, the Kevlar belt. Kevlar doesn't vibrate and so overcame the resonant condition and improved accuracy of the carriage to within seven-thousandths of an to the Singer one.

Diablo liked Lee's idea and agreed to fund development of a project which eventually resulted inch. As a result the daisies would

> with stainless steel cables. Lee left Diablo shortly after the company was taken over by Rank Xerox, and Lon Israel left Singer to join Lee in setting up their own company in 1973.

delivery to the user, unlike daisies

Lee is now president of Qume. one of the most successful daisy-wheel printer manufacturers, type was its plastic daisywheel. Lee had replaced the metal daisy alongside Diablo.

Managing director of Qume UK, Colin Lillywhite, assessed the

daisywheels performance in the market: "The major sector of our market," he said, "is the classic character, typically out of nine dots are fast approaching the letter quality of the daisywheel, while word processing application, where companies are looking for high quality letter print-out."

The daisywheel has introduced many business users into comput-ing for the first time. With prices for dedicated word processors at around £3,000, an important change in the market came with microcomputers. A micro interfaced with a printer will in many cases cost less than a word processor and offers all the added dvantages of a micro.

This is the market where Qume made its first killing. But, as Lilywhite is finding, things are changing. The daisywheel grew up in competition with dedicated word processors. Most of the buyers were businessmen who inerfaced the daisy with a micro of

price make it an attractive alternaive. As a result, computer maker Fujitsu predicts a dramatic fall in the demand for daisywheels. But Lillywhite is confiden said: "With the spread of standalone systems, the constraint of printer speed no longer applies. In a single standalone system hand-

the matrix's high speed and lower

ling what is a relatively small amount of output, users are finding the combination of speed and quality provided by the daisywheel well suited to their Lillywhite is talking about

machines offering speeds of up to 70 or even 80 chps, two years or more before repair and a life of six

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used it as part of a WP system.

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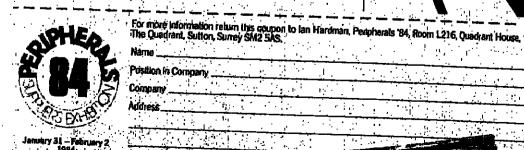
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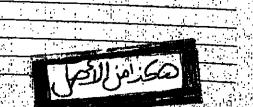
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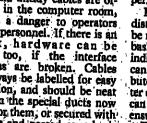
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and clogged, which will result in frequent requests for ribbon changes. It will also contaminate and clog type elements, which again affect print quality. Daisywheels can now be cleaned easily the contaminate and clog type are to be cleaned to be contamined. with one of the special cleaning kits, without damaging the charac-

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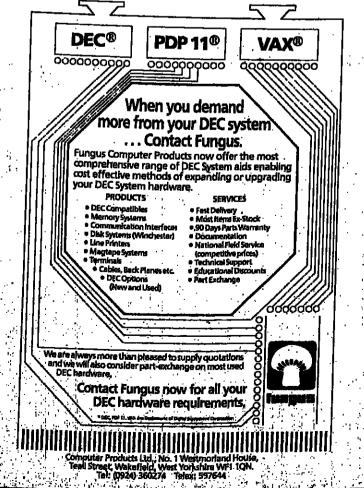
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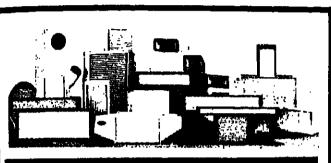
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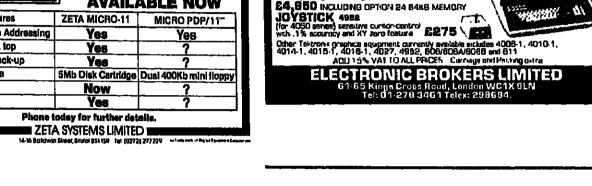
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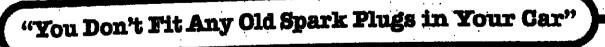
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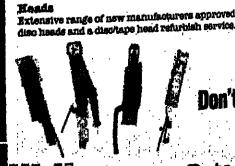
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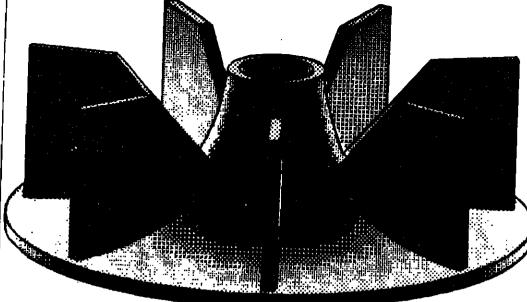
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The mass properties calculation system is an integral part of a package which is being developed to provide a comprehensive solid modelling design tool, and allows any completely surfaced design or enclosed volume to be analyzed for its mass properties.

The software package is designed for ease of use by mechanical engineers, and works with any design that is completely enclosed by surfaces oriented to the solid side of the design.

As an option, the user can also specific volume to be analysed for its mass properties.

Values that can be calculated with the Calma system include surface area, volume, mass, centroid, mass moment with respect to model-space or centroid Camberley, Surrey. GU15 3HR. Tel: (0276) 682021.

As an option, the user can also specify a quality factor to indicate the degree of precision required in the answer

Data retained during

AN industrial microprocessor-based controller/data concentrator, attendance recording, flexible based controller/data concentrator, able to accept up to 32 inputs from data collection terminals and retain data even through power blackouts, is available from Astron

The controller, Series 53, is designed to communicate with and to control Astron Warwick's System 52 intelligent data collection termi-

dirt-and weather-proof box. Astron Warwick Electronics (CW), Perry Road, Stable Tye, Harlow, Essex CM18 7NE. Tel; (0279) 39987.

Low-cost printer first of new range

duced a range of products under the name Getex. Among the first is a low-cost daisywheel printer, at a suggested retail price of £475.
The Getex D-14 offers 3 Kbytes

of buffer memory, red/black printing, and a graphics facility. It also has immediately available paper handling options of a forms tractor and cut sheet feeder.

With its cassette wheel containing 96 characters, the Getex D-14 offers high quality print in both normal text and shadow tones,

The Getex philosophy is to provide dealers with a wide range of printers to suit everyday require-

Geveke UK manager Tony Bes-warick said: "The idea of Getex is to help suppliers and our customers alike. As a major European distributor of peripheral products

we see our job as being able to provide dealers with reliable pro-ducts, from quality manufacturers at attractive dealer prices, and ensuring good market penetration for our suppliers.
"What we are now doing is to

provide a name and a range of products, which will inspire confidence because they have the per-sonal backing of Geveke rather than just the manufacturer.

"The first significant product with the Getex name is a low cost, versatile daisy-wheel printer which we recommend to our dealer base knowing that it is of top quality at the most favourable price."

Other Getex printers are currently being selected and will shortly be available to dealers.

Geveke Electronics (CW) RMC House, Vale Farm Road, Woking, Surrey, GU21 1DW. Tel: (04862) 26331.



The new daisywheel printer from Geveke Electronics.

The Apple 410 colour graphics plotter... Apple launches its first colour graphics plotter

APPLE Computer has introduced its first colour graphics plotter. The machine is a four-pen, flat bed plotting device, capable of supporting paper and transparency materials up to A3 in size. The Apple Plotter will be compatible with both Apple Ile and Apple III computer systems and will be available in September for about \$2700.

producing a plotter that would help end users more effecti- up to four pens at once. tly," said Stephen Holmes, Apple He product manager in the

so one channel is used for voice. This means the Workslate can operate as a relephone answering machine and dictating machine. machine and dictating machine.

The voice track is also used on the software cassettes to give users would be launched in the UK once running the programs.

Worksize is party sold attribute a worksize in the public programs.

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with both Apple IIe and Apple III computer systems and will be available in September for about £700.

"With more and more engineering/design software becoming available, Apple saw the importance of producing a plotter that the same of accessories including four types of pen in eight colours, transparencies for overhead projection and a choice of either A4 or A3 plotter paper.

The Avisla Plotter will come with a wide range of accessories including four types of pen in eight colours, transparencies for colours, transparencies fo

Bastman Way, Hemel Hempstead, Tel: (0442) 60244.

The tape drive is a stereo unit,

The Apple Plotter operates with

puters and other S-100 computers.
The memory card is a low-cost means of increasing the power of Zenith's Z100 system by providing Apple Computer (UK) (CW),

programs. The Z100 series provides 128 Kbyte RAM as standard and can be expanded to a total of 768 Kbyte user RAM. By adding the Z205 memory cards to the stan-A4-size computer launch dard system, comprehensive business programs can be handled, such as accounting and stock

So far the software includes diary, budgetting, telephone book and stock portfolio programs.

including Computerlan Customers of Co Technologies', workstock portfolio programs. Customers of Convergent-Technologies', workstations and 32-bit machines, including big names such as NCR, Burroughs and Prime, are also expected to take the product in large numbers.

International sales director Bob

Z100 system at the time of pur-chase or added to the system later.

power blackouts

Warwick Electronics.

greater capacity for larger

control, without segmenting the

programme.
Z205 cards can be included in a

working hour systems and security systems as well as shop floor data The controller is contained in a

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Dynamic support of Lotus cache memory

POINT 4 Data Corporation has added dynamic management of its Lotus cache memory under Release 7.5 of the Iris operating system.

Cache memory under Release 7.5 of the Iris operating system.

Cache memory under Release 7.5 of the Iris operating system.

Cache memory under Release 7.5 of the Iris operating system.

Cache memory used data amounts of frequently used data amounts of frequently used data occurs at electronic speeds via DMA transfer, eliminating seek and latency times.

Cache memory under Release 7.5 of the Iris operating amounts of frequently used data occurs at electronic speeds via DMA transfer, eliminating seek and latency times. POINT 4 Data Corporation has added dynamic management of its Lotus cache memory under Re
Lotus cache memory under Re
cache memory stores large memory the user. Now, with this enhancement to Iris, all other disc data not statically reserved may be dynamically reserved may be dynamically reserved may be dynamically reserved.

system.

The Lotus cache memory is a solid state device which acts as a buffer between the CPU and disc device.

With a capacity of up to one megabyte per board, the Lotus cache memory is a solid state device which acts as a buffer between the CPU and disc high frequency of usage, such as certain program segments or data file indexes, may be statically allocated for storage in the cache by

at electronic species via Dividual Lotus cache memory automatically.

"Basically," said Larry Baboid, product marketing manager, "the system will now be able to determine the best use of the Lotus cache memory. It will use the Lo-

a more cost effective higher throughput system. And it is a labour-saving device for the user. When he does not know his most frequently used files, he can now let the system do it."

Point 4 Data Corp (CW), 2569 McCabe Way, Irvine, California 92714. Tel: (714) 863 111.

256 kilobyte New features memory card The second secon for 600chps printer

DATA TYPE has introduced new version of the successful Plorida Data OSP 130 matrix prin-

ter.

The OSP 130 version features single sheet feed, tractor paper feed, cut sheet feed, graphics capability with dot addressable graphics and a facility which permits down line load of the user's own or specific character sets, for the stan-dard price of £2,950.

The printer also now has serial and parallel interfaces as standard and Diablo 1630 or 1650 printer software compatibility. These features would have

These features would have previously added nearly £1,000 to the price, says Data Type.

Using proprietary printhead technology the Florida Data OSP 130 offers a 600 chps print rate for draft or DP output and between 100 and 150 chps print rate for letter guality output.

letter quality output.

Data Type (CW), Llantaman House, Llantaman Industrial: Park Cwimbran, Gwent, Wales, acute 44 Dec 1663 33) 71177.

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t minimum of eight years' experience in Operations is required, which must cover Management of the Data intry and Data Control sections and at least two years as Operations Manager of a large IBM installation. MVS/JES 2 experience is essential as is the ability to manage and motivate staff and ensure good on-the-job

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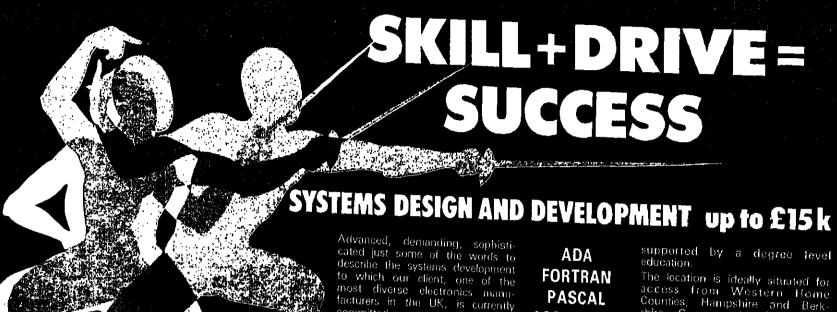
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Established manufacturing company. Loudon based, requires an analyst programme with a minimum of 2 years! RPG II on IBM System 34's. The successful applicant will be assisting in the development of a range of commercial systems including ledgers, producing control and costings, should bave strong liaison skills, and the ability to work within a small team, REF, C/2651

SYŠTEM 38/BANKING

International City bank, currently expanding s D.P. Department, has requirements at all vels for IBM System 38 RPG III professionals experience of banking or general finance would be advantageous, and successful applicants will be well rewarded in terms of salary and a full banking package including subsidised mortgage, cheap loans and nonroutributory poisson scheine. REF. C.2697 RPG II/RETRAIN TO RPG III.

£8-9,000 Neg Due to expansion in their Computer Department, this leading confinerial company sisted in N.W. Loudon require an additional programmer. The successful candidate should have a minimum of 12 months' experience either on the IBM System 38 or System 34 with either RPG II or RPG III. You will be working on development projects, utilising on-line and database facilities. REF. G/2695

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I have been retained by a major international organisation to find IBM PL. I programmers with a minimum of 18 months' experience. The company house IBM mainframes under MVS and OS VS1. Experience of either CICS or IDMS and real time systems would be desirable as all the experience of either cities are all the experience. as well as experience of working in a team auvironment. A generaus salary is offe with normal large company benefits. REF.

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To £11,000 Lange fro the instance of a constance of the control of the market leaders in their field, are enregally in the process of developing new systems. They are looking for an IBM Analyst Programmer who to sexperience with PL. Land on-line systems either gamed with CICS, DL, Loc LMS. although training given. This position is projects and a pleasant and fle environment. **REF. G** 1910

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COMPUTER SERVICES DEPARTMENT

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under review).
The Computing Advisors will be responsible to the User Support Manager for the service at perticular locations. The persons appointed will be graduates, with at least four years' computing experience, including a minimum of two years' programming. Experience of DEC equipment or working in a higher education anvironment would be an advantage.

OPERATIONS CONTROLLER

under raviaw).

The Operations Controller will be responsible for the maintenance and development of a high level of hardware and operating efficiency for the Polytechnic computing service. The successful candidate should have at least three years' operations experience on DEC 10/VAX computers and be qualified to 'A' level standards as well as experience of setting and implementing standards for operations.

Application forms and further particulars of these posts are available from the Staffing Office. Tel. 01-928 5989, ext. 2356.

Pleaso remarnher to quote the relevent job reference. Closing date for receipt of completed application forms will be September 22,



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Applicants must have extensive operating experience on ICL computers, most of which should be on S series 2800. A sound knowledge of DME3 (George 2) and VME/B is expected, together with written and verbal communication skills.

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The Computer Operations Manager Chamber of London P.O. Box 270 Guildhall, London EC2P 2EJ

UNIVERSITY COLLEGE LONDON AND LH PERMENTATION
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SOFTWARE DEVELOPMENT

The Department of Chamical and Biochamical Engineering has gained approval from the Science and Engineering Research Council and the Department of Trade and Industry to establish a Teaching Company program. This is a two-year project in conjunction with LH Fermantation, to design and develop software for the control and analysis of fermentation processes. No knowledge of fermentation is necessary. Approximately 80% of the Associate's time will be spent at LH Fermantation and the post is expected to lead to an accelerated carser development with the company. Salary commensurate with experience.

lications are invited from candidates, aged under 30, with a good ours degree in an appropriate discipling. Applicants should send a full culum vites to: Or. N. M. Fish, Department of Chemical and Biochemical neering, University College London, Torrington Piece, London WC1E

POLYTECHNIC OF THE SOUTH BANK Borqugh Road, London SE1 OAA COMPUTER SERVICES DEPARTMENT

Application Programmer (2 posts)

Salary up to £9,258 per annum inclusive of London Allowance (Ref. £813) Vacancies have arisen within the Computer Services Department for two Programmers in the User Support team to install software packages, develop new software, amend existing software and contribute to the programming advisory service offered to students and staff.

The persons appointed will be of graduate level with a minimum of two years programming experience of DEC 10 or VAX Systems would be an advantage.

Application forms and further particulars of these posts are available from the Staffing Union, Tel. 01-828 8949, Ext. 2785, Closing date for receipt of completed application forms will be October 8

Assistant Scientific Officers LONDON

Two Assistant Scientific Officers are required by the Home

 To undertake the duties of a computer system operator, for the Scientific Research and Development Branch, in connection with the development of prison security.

The successful applicant should ideally have a flair for operating micro computers and be willing to travel to some prisons and explain techniques to prison staff. He/she may also be involved in data collection.

2. To provide scientific and systems programming, for the Research and Planning Unit, in support of the Unit's Research and Development work. To carry out day to day operation of the Unit's DEC VAX 11/780 computer, involving maintenance of tape and disc libraries.

Salary starts at £4,215 (age 16) - £5,797 (age 21 or over) rising to £7,264 per annum (including Inner London Weighting). Assistant Scientific Officers are encouraged to take advantage of the facilities for obtaining qualifications. Prospects exist for promotion to Scientific Officer and above. Annual leave is 22 working days plus 10½ public and privilege

The minimum qualifications are four passes in GCE 'O' level (grade A, B or C), or equivalent, including English Language, and a mathematics or science subject, or ONC, or equivalent.

Registered disabled persons will also be considered.

Applicants should apply in writing, to: Mr. P. Haughton, Home Office, Scientific Research and Development Branch, Room 437, Horseferry House, Dean Ryle Street, London SW1 P 2AW. Completed application forms should be returned by: 12.9.83.



BRIGHTON POLYTECHNIC Department of Computing and Cybernetics

INFORMATION rechnology initiative **SENIOR LECTURERS** LECTURERS I

IN COMMERCIAL COMPUTING (3 posts)

ihe department has been selected t incresse its student intake to 360 places and now plans an increase in its undergraduate intake.

Do you have the knowledge and experience to assist others to make a

Applicants must have knowledge and experience of 'real world' computing to teach commercial computing to undergraduates and diploma stu-

SALARY: Senior Lecturer—£10,683 to £13,443 Lecturer II—£7,215 to £11,568

Further details and application forms from the Personnel Officer, Brighton Polytechnic, Moulescoomb, Brighton BN2 4AT. Tel. Brighton 693655, Ext. 2 5 3 7; plocing date: September 23, 1983.

UNIVERSITY OF ESSE

Department of Electrical

Engineering Science

Lecturer

Applications are loyled for the above post (using scale C.) [193-214 [23], for appointment from October 1st, 1932, to appoint leaching in the ALSC. octors in Televandor. The course, which pure alongedoe other products occurs in telecommunications area, has recently been recognised by the SERC for information Technology conversion. Conditions should have an informer employer, experience or interest in software unidentifying efficiency, in pleasentation and validation of principal and in the area would be expenditly visiooma. The person appeared would be expenditly visiooma. The person appeared would be expenditly visioomaly to openfinute to the effects of an existing featurering proup active in this field and would he aspected to countilute to the graduate Telemandics course and to undergraduria teaching.

Partier, perfectors may be obtained from the Register (AR/MANNY). University of East-Wirmshap Revi, Calculus 250 250, to veloce applications (place depical, including a partiel with whom and the neutral and policieums of local reference, should be unknowned by Englands 25.

UNIVERSITY OF EAST ANGLIA

SENIOR RESEARCH ASSOCIATE

COMPUTER GRAPHICS

A Senior Research Associate is required to work with Dr. David Arnold in investigating the feesibility of a process structured graphics system suitable for exploitation on parallel hardware and from parallel algorithms. Such a system about also be configurable to produce different graphics plealines and different possible distributions acreas available hardware. The initial vehicle for the study will be the Graphics Kernel System (GKS — the new 60 standard for 20 graphics), atthough the implications of proposals for metafiles and 30 graphics atsociated will also need to be considered. In this context the applicants should be prepared to travel both in the U.K. and abread. The appointment will be for one year with a starting date to be arranged. The salary will be at a suitable point on the scale £7,190-£11,515 per annum, it is anticipated that for a suitable qualified and experienced candidate a salary in the region of £9,500 can be offered.

Applications, including a ourriculum viste and names and addresses of two reteress, should be sent to Dr. D. B. Arnold, Sobrol of Cemputing Studies and Accountancy, University of East Anglia, Norwich NR4 7TJ, to arrive by September 23, 1863.

PART-TIME LEGI UKERS IN COMPUTING

o teach data processing lems analysis and other area on various courses commencing late September at the Polytech-nic's Hendon location, including BCS Part. 1, BTEC and HNC Com-

puter Studies.
Please write with c.v. and details of availability to: Alian Findiny, Head of School of Mathematics, Middlesex Polytechnis, Queensway, Enfield, Middlesex ENS 48F. (8234)

BOX NUMBERS

Box number replies should be addressed to:

c/o Computer Weekly Quadrent House, The Quadrent Sutton, Surrey SM2 5AS

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WELSH JOINT EDUCATION COMMITTEE CYD-BWYLLGOR ADDYSG CYMRU

COMPUTER PROGRAMMER Salary Scale 4/6 £6,264 — £8,712

DEPARTMENT OF

COMPUTING SERVICES

The central Computing Service has three vacancies to support the Polylochnic's use of computers. The major machine is a DEC 2060, although there are several PDP118 also used in the scademic field.

CHIEF APPLICATIONS

PROGRAMMER

To lead the Applications Programming group in the implementation and development of software packages to support the academic disciplines of the Polytechnic. Experience in any of the major languages (e.g. FORTRAN, PASCAL, BASIC) and the major packages (e.g. SPSS, PAFEC, NAG, GENESYS, GINO-F) is useful.

SYSTEMS PROGRAMMER

To join the Systems group in the support of a variety of

operating systems (e.g. RSX11-M) and a data

communications network. Proficiency in a low-leve

(£5.640-£8.712)

PROGRAMMER

(ADMINISTRATION)

(£5,640-£8,712)

To join the Administrative Computing group. The group's main task will be the development of on-line systems on a recently ordered IBM S/38 covering all sepects of the Polytechnic administration. COBOL and RPG III experience with a commercial or higher education administration

Further details and form of application available from the Staff Officer, Trent Polytechnic, Burton Street, Nottingham NG1 4BU. Closing date: September 21, 1983.

RENT POLYTECHNIC DEL

၂၀၀ Bolton/Bury ၁၀၀ Computer Unit

SENIOR ANALYST/PROGRAMMER

(Salary to £10,539 p.a.)

PROGRAMMER

(Salary to £8,712 p.a.)

experienced persons for the above positions. Successful

applicants will join one of several teams developing computer projects. We are seeking technically qualified personnel who will have several years' COBOL experience. Ideally for POST A, systems design

experience and a demonstrable maturity of approach will

Hardware will be based on ICL 2966 mainframe, using DME GEORGE 3/CME/VME 2900 operating systems and a considerable expansion of distributed computing, via

Application forms are available from the Personnel Officer, Town Hall, Bolton BL1 1RU (Tel. 22311, Exts. 587/6105) and should be returned by September 12th, 1983. Trade Union membership is a condition of service.

The Joint Computer Unit of Bolton and Bury

be added advantages.

networking facilities, is envisaged.

An Equal Opportunity Employer.

Metropolitan Councils invite applications from

Applications are invited for the new post of COMPU-TER PROGRAMMER In the Computer section of the Welsh Joint Education Committee. The Committee uses an ICL ME29 running an on-line examination system and the person appointed will assist the Computer Officer in both development and maintenance programming work. Applicants should be suitably qualified and should preferably have had 2 years experience of working in COBOL and of an ICL ME29.

Further details and application forms (to be returned by 21 September, 1983) may be obtained from the Secretary, Welsh Joint Education Committee, 245 Western Avenue, Cardiff CF5 2YX.

J. L. Brace Secretary

gradina (* 18

SOFTWARE DESIGNER

PROGRAMMER

Recruitment



systems or DBMS. You'll understand high level languages such as PASCAL, ALGOL 68 or Ada and you'll have a minimum of 3 years general software experience. Depending on the extent of this background, and its bias, you could join them in one of the following areas:

Technical Consultant (£14K-£18K+) Software Designer (£ 10.5K-£ 14K) Programmer (to £12K).

The company assures your progress and stimulation. To take up the challenge call Richard Nash on 01-734 9723, or 01-581 5829 (evenings and weekends).

TRIUMPH HOUSE • 189 REGENT STREET • LONDON WIR 7WD 01-734 9723 • As advanced as the industry we serve

MANAGEMENT & EXECUTIVE SELECTION

telephone 01-637 9611

AREA SALES MANAGER CE18K BASIC SUBSTANTIAL ON TARGET EARNINGS + CAR

assive resources of one of the world's most respected computer systems manufacturers have becar relarshalted for a abstantial terust to increase market store in the IBM date communications field Recent gains in the technical, retail and Picrocordouter worlds navn geven stat. greater imperors to subat is regarded by ormanagement world with as one of rekey moves in 1983/84. Normally easy training and proceeding

lowithin the understant entered their the so vital that they have usken us to

identify and recruit two Area Sales Marragers.

Reporting directly to the divisional director you will be responsible for a team. of mighly specialist salespeople selling to the Times Top 200 customers. It is therefore assential that you have proven expenses of successful management. reagor to national account sales expertise er sales of IBM or compatible equipment. and above all the drive to make things. មិនប្រទ

The substantial remuneration package includes all normal large company fringe benefits associated with such positions.

Applications are invited from persons living in the London and South East Region.

For an immediate interview contact Tony McGrath on 01-637 9611 or alternatively send your c.v. for consideration to Management and Executive Selection, Suite 201/208 Albany House, 324 Regent Street, London, W1.

> MANAGEMENT& EXECUTIVE SELECTION

Suite 2018 Albany House 324 Regent Street London WIR 5AA 01-637 9611

Data Processing Manager

c.£13,000

Our Client has had a long association with Oxford and has grown considerably over the last century. Now part of a large American Corporation, the Company is one of Oxford's major employers.

The Company manufactures a quality range of specialist products which are highly respected in their field and a recent extension to the product range will ensure that the Company remains ahead of its rivals in a very competitive marketplace.

Central to the Company's operations is an IBM System 34 which is linked via satellite to a dual IBM mainframe configuration at Group Headquarters in the USA. The System 34 may be replaced in due course to provide additional processing capacity.

The ideal applicant for this potentially rewarding position, will be a mature, self-motivated individual, who enjoys the challenge of working in a manufacturing/

engineering environment - someone who has the capability to relate accurately to the needs of Line Managers, the ability to develop a small, young D.P. Department and a desire to become an integral member of a forward thinking management team. Knowledge of COBOL and RPG II is highly desirable.

The position carries an excellent range of benefits which include an attractive starting salary, negotiable in the region of £13,000, a comprehensive relocation package, contributory pension and free life assurance schemes, 25 days annual holiday and free family BUPA

Suitably qualified candidates should forward a detailed CV to Ian Payne, Supervising Consultant at the

SCR Birmingham office as soon as possible. Interviews will be carried out at SCR regional offices during early September.

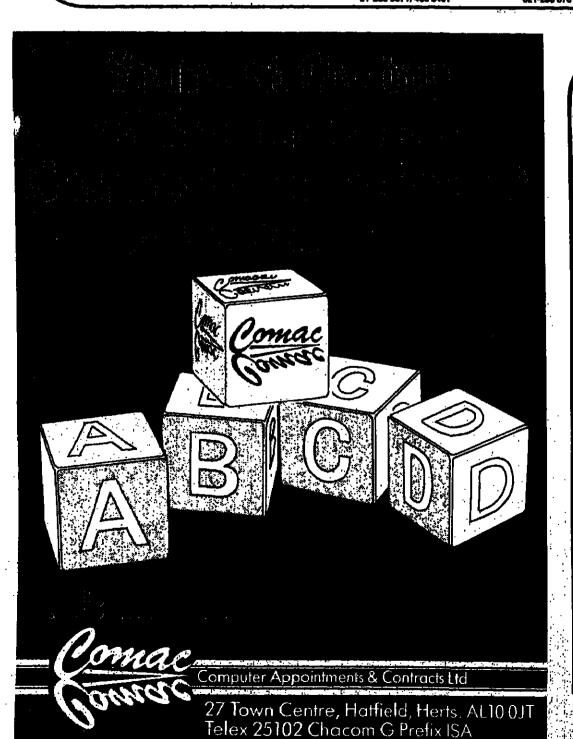
Technical, Sales & Management Appointments

Specialist Computer Recruitment Ltd James House, 46 James Street,

35-37 Great Charles Street,

mational House, 84 Deansgate,

wenue Louise 327.



Motorola is a major multinational company known throughout the electronics and computer industries as a developer and manufacturer of high technology products. Our rapid expansion into the office automation and distributive data processing segment of the industry has created career opportunities, details of which are as

The successful candidates will have a proven track record as hardware support engineers with a minimum of six years' experience with communications, distributive data processing and office automation products. The ability to develop current and future customer credibility is essential. Interest in or previous experience with high level programming languages will enhance prospects and potential for future advancement. HNC, HND are preferred qualifications but not essential. In the product management segment of our division we are also seeking:

PRODUCT MANAGER — 16 BIT PRODUCTS

We seek an experienced 8-16 bit products manager. The successful candidate will have a proven record as a product marketeer in the office automation equipment arena, initially required to launch and promote a new line of microprocessor-based

Expected to perform in-depth European market and competitive analysis of all segments of the distributive data and office automation equipment market. Additional responsibilities will include consolidation of information for our various product marketing functions, publication of reports and participation in regular briefing ses-

We seek a proven performer who has previous experience in the OEM/reseller market and the marketing of applications packages. The successful candidate will be responsible for the analysis of vertical and horizontal market opportunities. Additional responsibilities will be responsibilities will be responsibilities will be used to be responsibilities will be used to be responsibilities will be used. responsibilities will include assisting with the reseller program and assisting product

The above posts carry attractive salaries plus free life assurance, private health cover, -contributory pension scheme, 20 days' annual holiday.

Please forward your curriculum vitae without delay to: Miss S. J. Sewerin, Sec/PA to Managing Director, Codex (UK) Limited, Motorola Limited, Information Systems Group, 114/116 Thornton Road, Thornton Burrey CR4 6XB, Tel: 01-689 2101.

MOTOROLA

CODEX (UK) LTD

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We have been retained by a loading specialist software house to supply a number of professional CONTRACT personnel for five- and eight-month contracts, starting in early September, working in both Essox and London with the following disciplines:

IBM COBOL ASSEMBLER (MVS and CICS desirable)

Senior Analyst/Programmer IBM COBOL ASSEMBLER (MVS and CICS desirable) Programmer IRM COBOL (MVS desirable)

In addition the following contractors are required for IMMEDIATE starts:

ICL COBOL VMEB IDMS TPS IBM PL/1 IMS JSP MVS DEC PDP11/70 MUMPS CPM CIS COBOL IBM COBOL MVS TSO SPF

6 months+ 6 months+ 4 months 6 months 6 months

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Station House Harrow Road Wembley Middlesex HA9 6DB





السَينات المستري الوطسية ARAB NATIONAL BANK

DP opportunities in Saudi Arabia

Anb National Bank, one of the leading hala in Saudi Arabia, having in exerct of Obraches, is involved in a comprehenmemputerization plan. Implementation sacomputer network based on VAX 11 PP II is underway. Following positions to pen in the DP Directorate:

[] Operations manager [] Systems programmers [] Systems analysts

[] Programmers

Equince in VAX/VMS, RSXII M. DECNET and TOTAL is necessary. Knowledge of Arabic is an advantage

ial Bank, offers excellent Aris contingent upon experience (14 and sileries per year) and attractive acits program including Purmished

accommodation for egun alent 4 month salary), Medical Care and ticket to the point of contract for applicant and

calified applicants are arged to respond by sending resume and this phistory (with copies of qualifications and experience history) in confidence to George Shaw.

Dominic House, 171-177 London Road, Kingston-upon-Thames, Surrey KT2 6RA. Telephone 01-549 9236

SIX OF THE BEST

Project Manager

You will have at least eight years' experience in DP and a proven track record to

that wall have at least eight years, exponence in DF and a proven track record to management and multiple project handling. In return you will be offered a demanding but rewarding position with an intercational company offering all the benefits of a major organisation including an excellent remuneration package and relocation assistance where necessary.

Senior Systems Analyst

C.ETIK

This is a genuine career opportunity within one of the country's best known retail organisations for an individual with three years' or more systems experience. Initially you will be responsible for a major systems upgrade, later moving onto important new projects developing sales and distribution systems. You should have seen at least one major project through to implementation, and should have a sound knowledge of database. IBM environment.

Ref. E.J.?

Software Support Southern England

Do you have at least five years' experience in real-time programming? With knowledge of X25 communications, 8085/6, UNIX, BCPL, or PL/M you could be working for one of the world's most successful companies at the sharp end of technology. The company is always propared to offer commitment to its staff and this

Analysts — move into project leading £10K-£12K

We need a lead analyst with a minimum of five years' experience gained in an ICL

2900 environment to folia a major insurance company.
You will have responsibility for a small team of programmers and analysts working on development project: dualing with pensions, accounting, troubleshooting analysis and system enhancements. Insurance experience is desirable but not essential. The position offers variety and challenge coupled with the opportunity to develop a good career path in a stable well established organisation. Ref. W.C.4.

DEC/Programmers

to £11K

London

Would you like to work for the most successful consultancy in the world? Just two years' Basic > 2 programming experience on DEC 11/70/34 will interest this company. They must confident, capable people who are technically sound and want to develop

their chrear rapidly.

Abilities in areas of client liaison and support are essential as you will be based on clients premises for the greater part of these major development projects. Ref. S.H.5.

Career minded Analyst/Programmers c.£10,500

If you are an enthusiestic programmer/analyst looking for a career path through analysis, design — into project management, this could be the opportunity you've been waiting for. A leading manufacturing company is seeking an individual to join a small project team involved in the analysis, design and development of major on-line and batch systems. Two years' IBM COBOL experience is essential, knowledge of Ref. L.J.6.

For more details telephone 01-734 7394 or Post the coupon (no stamp required) to Warwick Woodward, Freepost 37 London W1E 6UZ

	I am interested in ref no Please send me an application form
WARWICK ODWARD	Name
ASPANSROUP COMPANY	Address
4 GREAT WINDMILL STREET. LONDON WIV 7PA	Tel (h) (w)

MHOUR ANSWERPHONE

W(

Satellite Comms.

LONDON

£10,500-£13,000

Our client is the world's leading organisation for supplying electronic information to the media and financial community. They have one of the largest private communications network in the world which is about to be replaced. At this exciting development phase candidates with a minimum of two years' experience of programming in high level Real Time languages such as PCM/86 or PASCAL under the RMX/86 or VMS operating systems are required.

GMF33/1

Data Communications

LONDON

UP TO £16,000

Our client is currently engaged in developing Software for the communications industry. They are seeking qualified Consultants with experience of communications standards and protocols, LANs and Office Automation. The company offers good salaries, good experience and an excellent career structure.

DLM33/2

Communications

BEDFORDSHIRE

£8.000-£10.500 A systems engineer is required to work on the development of state-of-the-art communica-Asystems angineer is required to work on the development of state-of-trie-art communica-tions systems products. This will include controller design, implementation, microcode, test software and systems software for high speed X25 and other network products. Applicants who hold a degree, with at least 2 years' experience of both hardware and software disciplines should apply.

GMF33/3

Local Area Network Designer

HERTS

£12,000-£16,000

A leading manufacturer of terminals, moderns and networks requires a Senior Engineer to join a small team defining a new generation of multiplexor products. The successful candidate will be responsible for the investigation, specification and design of local area network interfaces for new generation equipment. The position requires at least four years' design experience in a high technology environment. Applicants should have experience of at least two of the following: data communications, LANs, 16 bit microprocessor board design, Assembler for real time applications, multiprocessor systems design. GMF33/4

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Datamatics, Freepost, Surbiton, Surrey KT6 5BR

Navigation Systems

One of Britain's teading information systems contractors is seeking a consultant to work on having allows in merine and aircraft systems. Ideally the successful candidate will have a numerate degree plus five years' experience in the design and assessment of digital systems for inertial navigation, integrated navigation, radio and satellite.

OLM33/9

01-399 9183

Image Processing

NORTH LONDON

£9,000-£10,000 A highly respected manufacturer of image processing systems requires additional Software Engineers, to work on digital processing systems. You should have had at least one year postgraduate industrial experience and have programmed in Assembler during this period. Creative flair, committed interest and the willingness to succeed will result in extensive opportunities for career advancement.

Process Control

LONDON

HERTS

£11,000-£17,000

The industrial Group of a leading Software Company seek Consultants and Designers to development process control software for the food, drink and drug industries. Candidates, dependent on level of experience will be offered a number of positions such as supervising projects, developing software on large projects, assisting sales teams in a technical support role and producing specifications.

DLM33/6

Modems Design

£10,000-£15,000

An engineer is required by a leading equipment manufacturer. Our client is ideally situated north of London, well served by rail and road. You will develop new microprocessor-based modems and local area network products and be expected to take a product from conception to production. A degree is highly desirable whilst at least two to three years' design experience with microprocessor-backed logic systems is essential.

GMF33/8

Graphics/Cad

WEST COUNTRY

To £11,000

A London-based Systems house is currently seeking scientific programmers to work on site in the West Country for a minimum of two years. Candidates should have experience of Fortram on VAX machines and an interest in graphics-type applications. In addition Programmers with Corel are required for a programmer with Corel and Corel are required for a programmer with Corel and Corel are required for a programmer with Corel and Corel are required for a programmer with Corel and Corel are required for a programmer with Corel and Corel are required for a programmer with Corel and Corel are required for a programmer with Corel and Corel are required for a programmer with Corel and Corel and Corel are required for a programmer with Corel and Corel and Corel are required for a programmer with Corel and grammers with Coral are required for engineering systems.

01-399 9183

Datamatics, Freepost, Surbiton, Surrey KT6 5BR

Software Research

ENEG

One of the world's most innovative producers of Microprocessor-based Signalling and Control Systems requires Software Professionals to develop Falled Safe Software. Successful candidates should have a degree plus a minimum of 2 years' Real Time Software, while Hardware appreciation would be helpful.

Communications

CENTRAL LONDON

SURREY

Up to £18,000

To £16.000

One of the most respected Systems Houses in England is seeking highly experienced Seniot Staff for the very specialized area of Military Communications ideally future Techni-cal Consultants will have at least four years spect in communications of C3 environments. Systems tover landing to radio links packer systems to fully automated switch systems. Judgi stagnistworks area.

Sonar Systems

SOUTH OF MANCHESTER £9,000-£14,000

i dienis are a major frequitacturer of real time computer systems for commercial and litery applications. They are a dreative force in Electronics and are constantly pioneering. Winneystions in real time computer systems. Currently under development are a wide large of future generation Sonar, Training, Communications and Energy Management alers. Software Specialists and Software Engineers with a degree in an Engineering light. Mains of Physics and significant experience in real time computer systems are GMF33/11

SX25/LANS

£9,000-£13;500

01-399 9183

Datamatics, Freepost, Surbiton, Surrey KT6 5BR.

WEST COUNTRY

Electronic Systems

WEST COUNTRY

Our client requires software programmers with experience of Real Time systems and design analysis. Main equipment includes H.P. 1000 systems under RTE. Micros, intel and Texes, Candidates should be familiar with a structured high level lenguage such as CORAL DEMSS/14 66 and/or PASCAL

Military Applications

LONDON

A top consultancy commanding large contracts with the MoD require Professional Programmers and Software Designers to work on Real Time Defence Systems. Candidates should have a degree plus experience of CORAL and preferably MASCOT. Experably MASCOT. Experience of CORAL and preferabl

A to Z of Software Development

Listed below are selection of skills and application areas we require for a number of clients at present

ADA ASSEMBLER, Automotive Systems, Building Micros, Circuit Board Design Communications, Crouit Board Design Communications, Concept Studies; Control Systems, Coral, Database Design, DECAVAX, Defenge Tysientis, Difficial Stectronics, Expert Systems, Graphics, Hydropyriamics, Image Processings VIEL, Madroyl, Man. Machine Interface; Mashot, Methematical Modelling, Navigation, DEVISE, Machine Interface; Mashot, Methematical Modelling, Navigation, DEVISE, Control of Contro

01-399 9183 Datamatics Freepost, Surbiton, Surrey KT6 5BR

Network Support Assistant

up to £11,214 [under review] + car allowance

Our rapidly expanding on-line Network, lat present time one of the largest of its kindl, needs an additional Telecommunications/ Data specialist, to join our Network Control group, based

The Data Network consists of approximately 1400 terminals, attached to an IBM 3081 and an Amdal 1 580/60. A further 40% growth is expected over the next few years including significant moves towards Distributed Processing.

Duties of this position will include:-

Operational fault diagnosis and repair

Installation and planning
 Interactive and distributed processing

☐ Equipment commissioning

 Mainframe data communications Assistance with new equipment evaluation/selection.

Aconsiderable amount of travel throughout the South Eastern Region will be involved in this position, for which the appropriate car allowance will be paid.

The person appointed should have at least five years experience in the above disciplines, and will preferably be coled to HNC or degree level.

Starting salary will be in the range £9,834 – £11,214, currently under review with effect from 1st June 1983. Other benefits Indude relocation assistance where appropriate, excellent working conditions, generous holidays, sports and social facilities

nduding squash and tennisl Please write with full career details, quoting reference

Personnel Manager, South Eastern Gas, Segas House, Katharine Street, Craydon CR9 I JU.

SOUTH EASTERN GAS!



Camais a leading supplier of complex computer graphics systams and major operating company within the multi-billion duliar General Electric (USA) Group. Due to the continued expension of the Widd service department, we have the following vacancy.

UK FIELD SERVICE ENGINEER

successful candidate will be based from house and will be ne successful candidate will be based from home and will be required to service systems mainty in Herts and the surrounding comiles, he or she should have at least two years' field experience in mini computer systems and be able to disgnose faults to composent level when required. Experience on CAD/CAM systems is deliable, although full training will be given at our Camberley include a company corr, membership of a contributory pension theme, BUPA and Life Assurance.

Applicants for this position, should in the first instance contact Mrs f. Brown on Camberley 682621 ext 284 and request an application

15100)

FIELD ENGINEERS

Melor U.S. communications manufacturer is now seaking to let up its own service facility west of London. An opportubility to start with leading name at ground floor and grow withcomman.

LONDONANGLIA/EBSEX/WOLVERHAMPTON/AVON

th software involvement to those seeking chance to join deliberation of the seeking chance to join deliberation of the seeking chance to join deliberation.

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the above offer a secure and rewarding future with the above offer a secure and rewarding future with any opportunities for PROMOTION. Interested? THEN LETH or JAK now on: 01-543 4844 (day), (048641)

ALLTRONICS PEOPLE (AGY.)

BOX NUMBERS ox humber replies should be addressed to

SYSTEMS & PROGRAMMING

CONTRACT REQUIREMENTS

IBM

MVS FORTRAN ANALYST/PROGRAMMERS DOS/VSE CICS DL/1 COBOL PROGRAMMERS

- BEDFORDSHIRE

- ITALY

SYSTEM 38 SYSTEMS ANALYST

- ESSEX

N.B.: If you are available between now and December and are a DOS/VSE PL/1 PROGRAMMER - CALL

VME COBOL IDMS AND/OR TPMS PROGRAMMERS - LONDON **IDMS AND TPMS DESIGNERS** - LONDON VME COBOLIDMS PROGRAMMERS - BEDFORDSHIRE ME29 TME COBOL IDMS ANALYST/PROGRAMMERS - LONDON **DRS 20 SYSTEMS DESIGNER** - LONDON

OTHERS

HP 3000 COBOL ANALYST/PROGRAMMERS - W. LONDON HP 1000 FORTRAN PROGRAMMER/ANALYSTS - BUCKS PDP 11/70 MUMPS PROGRAMMERS X4 - LONDON **MUMPS SYSTEMS DESIGNER** - LONDON TANDEM GUARDIAN COBOL ANALYSTS & PROGRAMMERS - LONDON **Z80 ASSEMBLER PROGRAMMERS (PROCESS CONTROL)** - SURREY

Phone Lorraine, Lynne, Wendy or Heather on 01-948 5922 office hours or alternatively contact Lorraine evenings and weekends on Walton-on-Thames (0932) 245652.

SENIOR ANALYST

ICL 29XX IDMS

c. £12,000

£11-£16,000

Senior analysts looking to develop project leadership skills should look no further than this opportunity with a service organisation. Accounting and pension systems form the major development areas. Quote Ref. 8183/CW

ANALYST PROGRAMMER

System 38 -- Nth London

to £13,000 + bens

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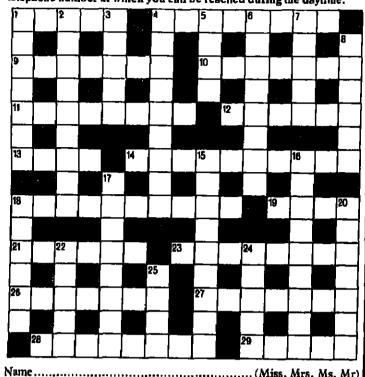
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A prize of £10 will be awarded for the first correct entry opened. The second and third solutions opened will receive £5 each. Entries to Crossword Competition, Computer Weckly, Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS, by first post Friday, September 9. Please use a ballpoint to complete the crossword, and include : telephone number at which you can be reached during the daytime.



I accept the rules and conditions of the Computer Weekly Crossword

ACROSS

I More than one blunt sword 4 Greed I'd observed in copper

9, 10 What a deserter hasn't got could make even AB lose face

II Spotted a risky investment by the king and went ahead (8) 12 Sort of husband that will make

'er storm! (6)
13 Most likely winners in bridge getting rebuffed (4)

14 A recipe apt to spread abroad and rise in value (10) 18 Drilled hard, overcome by te-

19 A burden at our expense (4)

21 A matter in which a loud blonde is observed (6)

23 Society toady, a hasty scribbler 26.27 Strain beyond one's normal 18 Stew in second-rate lift (6)
20 Back of neck and head of youth limits, like one waking (rom

sleep? (7,7)
28 Offer made by lady - without notice being given - delicately

RULES AND CONDITIONS I. Each competitor may submit no more

than one entry.

2. The competition is open to all readers of Computer Weekly with the exception of the staff of Business Press international Ltd, any printers employed by them or the near relatives of any such staff.

3. The solution of each puzzle will nor-

DOWN 1 Completes acts as temporary substitute (5,2) Very angry men are involved

Smooth undersides of ships that have capsized (5) ---

Commander very noisily raised sun-hat, calling for drink container (6-3)

,6 Ape and kid roaming over rigorous area of Derbyshire

7 Two-wheeled vehicle housed in Surbiton garage (5)
8 Information gets let out, buit's gradual (6)

man's home (9)

are untidy (7)

17 Acknowledged, and let in (8)

22,24 Hiegally make a leader move

steadily on (5,5)
25 Although king, he was

worshipped as a god (4)

Dining-room feast, with Saint not present, in a clergy-Lasting for a year without one, hours and highly competitive rates. people start to try cancellation

Please send detailed c.v. to:

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mally be published in the issue three week after the puzzle has been published.

4. Winners will receive their prizes during the month following the competition.

5. The decision of the editor on the interpretation of the rules and conditions and all matters thall be final. No correspondence will be entered into.

SOFTWARE TEAM LEADER

Wayne Kerr is one of the leading manufacturers of Microprocessor Driven Automatic Test Equipment with an envishie reputation for innovation. A vacancy exists for a fitware Team Leader with experience of both high level and assembler programming of microprocessors. Candidates should have several years experience in a similar environment and should want to make a significant contri-bution to product concept and design.

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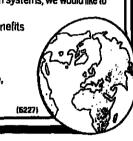
CAD/CAM Sales Support Engineers

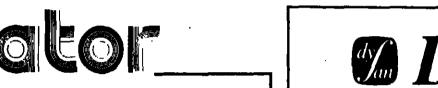
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Yorkshire Regional Health Authority

REGIONAL COMPUTER CENTRE -HARROGATE The RCC provides a comprehensive service to users in 18 Health Authoraties and has a number of vacancies for qualified and experienced staff. A new computer centre is in operation working on an ICL 2986 with extensive communications capabilities together with various makes of micros/minis.

The computer applications cover a wide range of activities including medical, hospital administration and financial control, all of which may be gravided on the above hardware.

Senior Systems Designer/ Programmer

(Scale 9) - Ref AC24 A sound educational background together with three or more years' practical design experience and a total of at least six years' corrupting experience is needed.

Format training in systems design and/or progressining is desired normal seasing at systems design and/of programming is desired and applicants must have proven capabilities in developing of writing large applications. A good knowledge of large maintrame mini or micro computers will also be necessary together with experience of programming in COBOL, BASIC or FORTRAN. Structured design is used in all state of work.

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(Scale 4) - Ref AC25

Both posts will pover the same type of work as the Senior Systems Designer/Programmer atthough at a lower laret. The squirements however are for similarly educated people with at least two years' precious experience excluding training and the aparty to design and program (is using COSOL, BASIC or PORTRAM) major programs or sections of systems.

Salary Sealer

the unward communication of kiess and information from those in 0, 1, 5 or 6. The first three of who are working in the reality of these digits may be quickly eliminated as possible endings, for working the first process. When the first process is no accused as possible endings, for wards are appropriate selections. Another alers of management comes, from the appropriate selection of management comes, from the appropriate selection of management comes, and the appropriate selection of management comes from the appropriate selection of management comes from the appropriate selection of management comes, are selected as a possible endings, for wards are appropriate selection. The management comes from the first three of in 0, 1, 5 or 6. The first three of these digits may be quickly eliminated as possible endings, for wards are selected. Another selection of management comes, are selected as a possible endings, for wards are selected as a possible endings, for wards are selected as a possible endings, for wards are selected as possible endings.

IN a recent column I discussed the difficulty some managers have in keeping a balanced situation be-

COMPUTER WEEKLY Septembor 1 1983 47

tween the company and the salesforce. I tried to highlight some of the problems that arise from being seen as a manager unable to "leave the ranks", or alternatively. Some managers blow hot and cold according to prevailing circumstances or the type of people confronting them. One day it "Don't do what I do, do what natively as a "company man", blindly carrying out each company edict or personal demand with the say". If that doesn't get the re-quired results, then it's "Please help me or I'll be in trouble with

sensitivity of an introspective android. e big boss". Nothing is more likely to des-There are, of course, many routing is more likely to destroy the respect of a manager's subordinates than the insincerity and inadequacy that personal inconsistency implies.

It is not simply a matter of people needing to know where they stand; it is more a measure of the stanue of the manager, which other areas in which the unwary sales manager is likely to fail unless he makes himself aware of the career benefits of getting it right, as opposed to the limited future of blissful ignorance.

A closely linked area of managethe stature of the manager, which in turn indicates the position of respect he is able to hold in the ment responsibility is the need to act as a channel for the collective hinking of the salesforce. Many eyes of his subordinates. sales managers are seen as commu-nications "black holes" that draw in ideas and opinions which inexo-How can one feel confident in a manager who, like a Shakespearian lover, is "to one thing constant

rably disappear into infinity with-out as much as a whisper to those Once again, the better people are likely to react to this problem with their feet aimed firmly at a who might be interested. This can be a source of much i nis can be a source of much discontent and frustration to men in the field, who quite rightly see themselves as an unpaid but vital source of market research informa-tion, a think-tank of ideas and sug-gestions. more predictable employer.

in the field, who quite rightly see themselves as an unpaid but vital source of market research information, a think-tank of ideas and suggestions.

Any complaints or dissatisfaction in the field, who quite rightly see themselves as an unpaid but vital ness on the part of the manager, then what kind of impression do subordinates have of a manager who hides behind the company edict? It's a common situation:

Nothing is more likely to destroy the respect of a manager's subordinates than the insincerity and inadequacy that personal inconsistency implies. How can one feel confident in such a

tion that may be affecting indi-viduals or the salesforce as a whole bout the company, its products, and so on, are a similar source. The staff need to be assured that if

their cause is just, it will be presented in high places. If this is not the case — if the manager blocks rather than encourages communications — he ecomes the source of resentment. He is perceived as someone who is afraid, unwilling or unable to state the staff's case — not a good recommendation for future career

The eventual result is predictable. The better salespeople leave through sheer frustration and the manager loses his credibility as a professional executive, because he unable to motivate his team or

keep his top people.
Why does it happen? The manager may feel that some aituations, or indeed all upward communications, jeopardise the security of his

He may be unsure of his shility to present the case of his people in the most effective manner. He may wish to collect the glory of con-structive ideas from the field for

He may perceive that a contin-uation of upward communications from a limited number of indi-viduals — particularly one! —

viduals — particularly one!

gives more exposure to his subordinates than is acceptable if his
own position is to be sustained.

But, above all, the most likely
reason for this kind of communications stagnation is apathetic, complacent, unaware management that
las no perception of any need for
the upward communication of
these and information from those
who are working in the reality of

manager? "Look guys, I can't say I alto-gether agree with this instruction myself, but if the man at the top

suys we've got to do it, we've got to do it." Any company decision that is delivered to the salesforce in this way must, by definition, be without credibility. How can the troops be expected to put an action into effect, when their peers clearly

have no confidence in it? More to the point, if their manager does not agree with the action or policy, why is he passing it down to them? Wh, instead of passing the buck, do sn't he tell the big boss that the order is invalid, inappropriate, im, ractical, im-possible or whatever?

Is he too cowardly to face up to his superiors? Is he unable to argue his case? Should we be working for such a man?

The manager must accept his role as "the company to the salesforce and the salesforce to the company". Once he accepts the instructions of his peers, he must deliver them to his team with complete commitment and personal

responsibility.
After all, that is what his company pays him for. Alan Williams

PUZZLE ANSWERL

M Alan Williams' book, All About Selling, published by McGraw Hill, £8.90, is now available from Sales and Marketing Services, 29 Oxford Street, London W1.



PT7cuts COSts FERRAM Computer System

Thursday, September 1, 1983

Scottish firm cracks communication poser

A SMALL Scottish company chaims to have cracked the problem of micro-mini-mainframe communication, which has been

wexing the software majors.

Aberdeen-based MOM Systems
lias produced a cheap system
which, it says, will do the things
that MSA, Informatics, Cullinet, ADR, McCormack and Dodge, Cincom and others have been

struggling with for months.

The firm will be marketing its solution, called ABLE, for £295.

The package has been in use for over a year in 50 companies, including BP, Total and engineering firm Howard Doris. It has been used to link various machines in-cluding Univac, DEC Vax, IBM, Prime and Data General with Si-

sell MSA

LOTUS Development of Massachusetts has reached an agreement

with MSA to sell its best selling integrated micro spreadsheet 1-2-3 as part of its 1BM mainframe-per-

1-2-3

rius, Comart and IBM micros.

MOM is aiming the product at installations that have a hotch-potch of hardware unable to communicate except through specific applications.

applications.
ABLE handles asynchronous communications, transferring as this."

"Most systems suppliers en-courage users to buy a family of products, which are able to com-municate only with one another," said MOM director Colin Balchin. "ABLE breaks the mould of

there are other communications

MOM has just clinched a deal with French oil firm Total for example, an IBM micro and a Univac mainframe. At present the micro used to run ABLE has to support the CP/M operating system, although MOM is planning other implementations, such as MS-DOS.

"What was a supplier on the complete of the com spreadsheet, are linked through Comart micros to the ABLE package, and from there to a Prime 2250 running the Vision project control software.

made a breakthrough in technology," said Balchin.

The ABLE software was written by Jim Duncan, of Granite Chips, a micro dealer which is now a subsidiary of the MOM group.

Although MOM has initially failed to interest IBM in its technology, it is planning to sell the ABLE software to the US. Manufacturers including Comart and database supplier Condor are evaluating ABLE with a view to incorporating it into their own pro-

As well as selling ABLE to be "bundled", MOM is planning to sell the software standalone through dealers and end user agents. First on the list are existing IBM, Sirius and Comart dealers.



Robots poised to become craftsmen

by Rory Johnston
INDUSTRIAL robots could be turned into craftsmen as a result of

research at a UK polytechnic.
Dr John Billingsley of Portsmouth Polytechnic lust week told the annual meeting of the British Association for the Ad-vancement of Science of his moves to develop robots that will go be-youd simple assembly work to ex-

they are producing.

Billingsley is working in cooperation with Tube Investments
and aims to build what he calls the
Craftsman Robot, as opposed to
the simple operative robots in use

now.

His idea is that, instead of a robot being told "Carry out the

lead to products of cons

simple vision systems, working, he said, "like a blind man's stid could greatly extend the power

producing heat regulators to cookers. At the moment his robe

as part of its ISM maintrame-personal computer link.

The worldwide deal means software giant MSA will become a
value-added reseller for the package of spreadsheet, graphics and
database management system. But
MSA will only be marketing the
product to customers who also buy
its mainframe software.

its mainframe software.

These will be able to get 1-2-3 for \$500 in MSA's Executive Peachpak — a system that will allow IBM-PC users to download data from the mainframe via the Peachlink software jointly devised by MSA and its micro subsidiary Peachtree.

Peachtree,
Lotus still has to consider how
to sell 1-2-3 in this country as a
standalone product and to this end
is setting up a London office this

The 1-2-3 product was the branchild of Visicorp's Mitchell Kapor, who set up Lorus'in April 1982 backed by \$5 million. The

Lotus will Full order book fails to save Grundy business

by John Riley
GRUNDY Business Sytems is
going into liquidation, despite a
full order book for its Newbrain portable microcomputer. Directors of the UK manufacturer last week called a creditors' meeting for September 8. Around 30 jobs

Another UK portable computer manufacturer, Information and manufacturer, Information and Technology Computer Services, is also on the point of liquidation. It leaves a string of creditors across the computer industry claiming they have been owed big sums for some months. The creditors are asking how the firm spent the \$500,000 capital it claimed to have in March.

in March.
Grundy's troubles stem from an

"over-optimistic view of the mar-ket", according to Tony Wheeler, financial director of sister com-pany Grundy Electronics.

He said there was "insatiable demand" for the firm's products in the second half of 1983, so the company overstocked on compo-nents; But sales unexpectedly de-

enough. As a result the stock burden, mainly in the form of components, brought liquidity problems.

"The Grundy group has made cash injections to the tune of £500,000 since the problems arose," Wheeler said, "but they could not be turned back. We have resched the end of the road."

He added that Grundy was ac-

He added that Grundy was actively seeking someone to buy the business: the patent, trademarks and designs.

The Newbrain has been beset with problems since it was announced in 1980 by Newbury Laboratories. It was in line for use by the BBC in its microcomputer television series when Newbury sold the machine to Grundy. A sixmonth hult in development followed this change of ownership and the BBC contract went to Acorn.

tion and Technology Computer Services are determined to put the company into liquidation and "get someone to see if there are any system has sold 60,000 copies this year and is used by major US were delays with the introduction to David Simon, managing direction and institutions such as Arthur Anderson and Mexili Lynch.

Until now, however, it has made in the black as far as assets were concerned, but those assets could someone to see it there are any system has someone to see it there are any system has someone to see it there are any system has to be recovered, according to David Simon, managing direction to David Simon to David Simon, managing direction to David Simon to David Simon to David Si

Copyright dispute is settled

by Philip Hunter
A COPYRIGHT dispute between two Lancashire-based video games makers ended last week with the smaller company, Mr Micro, bowing to the superior financial muscle of Century Electronics.

Mr Micro swiftly agreed to withdraw its game, Hunchy, from the maker and to destroy all cooles

market and to destroy all copies and artwork. This was within one week of being accused of breach of copyright by Century Electronics, one of the Europe's largest makers

of arcade games.

Mr Micro denied that the game was in breach of copyright. "It was based on the 'Hunchback of Notre Dame'," said a spokeswoman for the company "It was a husiness." the company. "It was a business decision to withdraw the product

We'd rather devote our time to writing good software."

According to Mr Micro, the two companies had signed an agreement that made no specific references the track of particular. ment that made no specific reference to breach of copyright. But the company did admit to being aware of the existence of the Century game called Hunch Back while developing its own version.

However, Century's managing director, Dave Jones, described Mr Micro's claim that there was no

Mr Micro's claim that there was no breach of copyright as "absolute codswallop".

"We decided to nip it in the bud before they went into production."

periment at work, evaluating what

Diablo olivetti Hazeltine MENER STRUMES CENTRONICS

Apple hosts software development meeting

وعيك زامن القصل

by George Black
APPLE is to host a software development conference in London next mouth for 200 delegates to include the widely-leaked, lower-price Mackintosh.

It is, being stressed that the year it is scheduled for October 3 and 4 and will attract applications experts from Standinavia, Italy, Italy, Stevic Woothale, who syrping the Apple II and ware, will be district and marketing vice-president flowed flower-price Mackintosh.

It is, being stressed that the topical and 4 and will attract applications experts from Standinavia, Italy, Ireland and Holland.

The controversial Lisa delibration centres on the price, as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as its design of market marketing to the price as from the price as fre



